State Bar of Michigan

## 2007 Economics of Law Practice Summary Report



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## 工 (HE 2007 STATE BAR OF MICHIGAN ECONOMICS OF

The State Bar of Michigan Economics of Law Practice Survey provides Michigan attorneys with a resource that allows them access to the most current law practice economic information available collected by the State Bar of Michigan. The survey results are provided as a free service to members of the State Bar of Michigan.
The State Bar of Michigan Economics of Law Practice Survey has two practical objectives:

- To provide timely, relevant, and accurate information to inform and guide the practical management decisions of Michigan attorneys.
- To track and illustrate changes and trends within the legal profession over time.

The survey monitors and reports on several points of information that are useful to attorneys:

- Attorney income
- Prevailing average hourly billing rates for attorneys and legal assistants
- Time allocated to billable and non-billable professional activities
- Overhead expenses and management practices
- Staff compensation and benefits
- Perceptions regarding current and future economic circumstances related to the practice of law

Collection and reporting of this information is designed in a manner to differentiate among the various regional and local markets where sufficient data is available. Data is only reported for subgroups (such as field of practice, geographic location, firm size, etc.) where there are five or more respondents.

In addition to this summary report, the full survey results are available on the survey website at www.lawpracticeeconomics.com The website, provided by Synergy Management Solutions, Inc., allows for custom queries on several data points, and results are provided in ready-to-use charts, tables, and graphs.

The previous eight Economics of Law Practice Surveys were conducted by the State Bar of Michigan in paper format in July 1981, April 1984, June 1988, March 1991, April 1994, April 1997, June 2000, and June 2003.

In April 2007, the Law Practice Management Section of the State Bar released the 2007 Economics of Law Practice Survey in an online format via the Internet at www.LawPracticeEconomics.com, a service of Synergy Management Solutions, Inc.

For the 2007 Economics of Law Practice Survey, all members of the State Bar were invited to participate in the online survey or by paper survey if no e-mail address was available for the member. In the past, a sample size of only 25 percent of active members was selected to participate using a paper-based questionnaire. In 2003 1,200 individuals provided usable responses to the survey, and in 2007, 1,297 provided usable responses. All survey information is
collected and maintained in a confidential manner and reported in aggregate. No individual member or firm is identified.

The 2007 survey requested income data for the last complete calendar year. The 2007 report reflects the income earned by attorneys and firms in the previous calendar year. This procedure is consistent with all prior Economics of Law Practice Surveys.
To help interpret the information presented in the survey results, the following is a brief discussion of statistical terms, including measures of central tendency (median and mean) and measures of dispersion (spread).
Mean - The mean (also called the average or arithmetic average) is calculated by adding the values of all responses, then dividing by the number of responses.
For example, three responses ( 30,1 , and 2 ) are reported. The average is calculated by adding their values ( $30+1+2=33$ ) and then dividing by the number of responses (3). Thus, the average is ( $33 \div 3=11$ ).
Median - The median is the middle value of a series, or distribution of values, which is initially rank-ordered (from low to high or vice versa). By definition, half the numbers are greater and half are less than the median.
For example, three responses ( 30,1 , and 2 ) are reported. The median is the middle number of the order of distribution $(1,2,30)$, or 2 . By comparison, the average of this same distribution, as shown above, is ( $33 \div 3=11$ ).

Use of the median as a statistical metric of central tendency reduces the effect of 'outliers' (extremely high or low values, such as the data point of 30 in the previous example), while the average does not. Median values are utilized throughout the results to denote the measure of central tendency.
Percentiles - In addition to the median, four other percentile values are used in the survey results to reveal the spread or dispersion of a particular data distribution. The percentiles include:

- 10th Percentile - Ten percent of the values are less and ninety percent are more than this value.
- 25th Percentile - Also referred to as the 'lower quartile.' One-fourth of the values are less and three-fourths are more than this value.
- Median or 50th Percentile - Also referred to as the 'median.' Half of the values are less and half are more than this value.
- 75th Percentile - Also referred to as the 'upper quartile.' Three-fourths of the values are less and one-fourth are more than this value.
- 90th Percentile - Ninety percent of the values are less and ten percent are more than this value.


## A T A GLANCE

The tables in the 2007 Economics of Law Practice Report are intended to be self explanatory. Some observations include:

- The average age of survey respondents was consistent with the average age of all active members of the State Bar of Michigan. The average age for survey respondents was 46.7 years, while the average of all active members is 49.3 years.
- The gender split of survey respondents was consistent with the gender split of all active members of the State Bar of Michigan. 71.5 percent of survey respondents were male compared to 69.3 percent of all active members.
- The largest group of survey participants was solo practitioners (20.0 percent). Solo practitioners with one or more associates comprised and additional 3.8 percent while solo practitioners sharing space comprised an additional 3.8 percent.
- The median gross personal income for a Michigan attorney reported in the survey was \$92,000.
- Median gross personal income for females was lower than for males regardless of years in practice.
- The median salary for females in private practice was $67 \%$ of the median salary for males in private practice.
- In general, gross personal income increased with firm size for private practitioners.
- Of the individuals reporting the amount of time spent on unbilled community service per week, the median was two hours.
- 24.5 percent reported the practice of law was becoming less satisfying 8.3 percent reported it was unsatisfying enough to quit practicing and 5.3 percent reported it was becoming unsatisfying enough to change their practice area. 18.4 percent reported that it was becoming more satisfying and 43.4 percent reported that their satisfaction remains the same.
- 52.4 percent reported their view that there are too many attorneys.
- 61.7 percent reported that current economic conditions are worse than previous years.
- The median reported transactional and litigation hourly rates were the same at $\$ 195$.
- Private practitioners have relatively similar median hourly transactional and litigation rates regardless of work classification.


## TNCOME AND WORKLOAD



| Work Classification | Number | Mean | $\begin{aligned} & \text { Median } \\ & \text { (50th } \\ & \text { Percentile) } \end{aligned}$ | 10th Percentile | 25th Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sole Practitioner | 247 | \$81,884 | \$62,500 | \$6,178 | \$25,000 | \$115,500 | \$167,000 |
| Sole Practitioner with One or More Associates | 47 | \$307,506 | \$180,000 | \$46,000 | \$87,500 | \$296,250 | \$805,764 |
| Sole Practitioner Sharing Space | 46 | \$111,571 | \$71,788 | \$6,500 | \$41,250 | \$166,000 | \$266,000 |
| Managing Partner | 51 | \$251,215 | \$143,000 | \$40,000 | \$74,142 | \$245,000 | \$500,000 |
| Equity Partner/Shareholder | 205 | \$206,301 | \$155,000 | \$65,400 | \$108,000 | \$250,000 | \$387,110 |
| Non- Equity Partner | 42 | \$158,202 | \$128,500 | \$75,000 | \$94,750 | \$173,750 | \$237,400 |
| Senior Associate | 63 | \$109,038 | \$96,000 | \$62,200 | \$74,500 | \$112,750 | \$135,600 |
| Associate | 154 | \$68,356 | \$65,500 | \$26,780 | \$45,000 | \$86,500 | \$105,000 |
| Academia/ Professor of Law | 19 | \$85,792 | \$70,000 | \$31,800 | \$47,500 | \$121,000 | \$162,400 |
| Contract Attorney | 10 | \$77,850 | \$65,000 | \$24,300 | \$31,750 | \$124,875 | \$152,000 |
| In- House Corporate Counsel | 133 | \$142,104 | \$120,000 | \$55,200 | \$81,000 | \$160,000 | \$210,000 |
| Legal Services Agency Attorney | 27 | \$74,520 | \$57,200 | \$43,000 | \$51,500 | \$70,500 | \$84,400 |
| Lobbyist/Trade Association | 3 | - | - | - | - | - | - |
| Judge | 14 | \$124,775 | \$139,919 | \$72,300 | \$138,679 | \$140,000 | \$149,589 |
| Admin Law Judge/Referee | 15 | \$89,253 | \$89,000 | \$59,520 | \$81,000 | \$99,500 | \$114,800 |
| County Prosecutor | 23 | \$65,731 | \$67,307 | \$46,139 | \$51,000 | \$78,000 | \$88,200 |
| City/State/County/Other | 93 | \$87,654 | \$91,000 | \$47,000 | \$68,600 | \$109,000 | \$119,800 |
| Federal Prosecutor | 2 | - | - | - | - | - | - |
| Other Federal | 31 | \$96,864 | \$97,000 | \$57,088 | \$72,500 | \$130,000 | \$144,000 |

Gross Personal Income before Taxes by Work Classification

| Work Classification | Number | Mean | $\begin{aligned} & \text { Median } \\ & \text { (50th } \\ & \text { Percentile) } \end{aligned}$ | 10th Percentile | 25th Percentile | 75th <br> Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management, Non-Legal | 23 | \$131,971 | \$110,000 | \$61,800 | \$72,100 | \$150,000 | \$265,200 |
| Not Practicing Law | 18 | \$52,660 | \$39,445 | \$0 | \$10,250 | \$54,250 | \$91,000 |
| Retired | 14 | \$25,914 | \$1,250 | \$0 | \$0 | \$17,000 | \$97,990 |
| Unemployed Seeking Legal Emp. | 5 | \$4,400 | \$0 | \$0 | \$0 | \$4,000 | \$12,400 |
| Other/Not Listed | 12 | \$118,812 | \$41,500 | \$1,400 | \$10,870 | \$64,532 | \$96,613 |
| Total | 1297 | \$126,945 | \$92,000 | \$22,600 | \$56,000 | \$143,000 | \$236,041 |

Gross Personal Income before Taxes by Major Field of Practice

|  | Number | Mean | Median 50th Percentile | 10th Percentile | 25th Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Practice | 56 | \$65,583 | \$55,500 | \$4,000 | \$25,750 | \$93,836 | \$152,500 |
| Administrative Law | 1 | - | - | - | - | - | - |
| Adoption | 1 | - | - | - | - | - | - |
| Alternative Dispute Resolution (ADR) | 5 | \$106,116 | \$107,581 | \$31,200 | \$42,000 | \$117,000 | \$190,800 |
| Appellate Practice | 20 | \$121,250 | \$107,500 | \$49,500 | \$63,750 | \$138,500 | \$172,800 |
| Arbitration \& Mediation | 3 | - | - | - | - | - |  |
| Attorney Discipline Defense | 0 | - | - | - | - | - |  |
| Automobile | 8 | \$341,309 | \$76,000 | \$24,240 | \$52,800 | \$266,318 | \$1,030,391 |
| Aviation \& Aerospace | 1 | - | - | - | - | - | - |
| Bankruptcy | 34 | \$111,422 | \$104,000 | \$34,000 | \$54,250 | \$149,750 | \$194,900 |
| Birth Injuries | 0 | - | - | - | - | - | - |
| Business Law | 47 | \$134,708 | \$103,000 | \$14,770 | \$66,250 | \$192,500 | \$256,000 |
| Carbon Monoxide Poisoning | 0 | - | - | - | - | - | - |
| Civil Rights | 1 | - | - | - | - | - |  |
| Class Actions | 2 | - | - | - | - | - | - |
| Collections/Claim \& Delivery | 10 | \$138,300 | \$100,000 | \$63,500 | \$67,750 | \$211,750 | \$252,500 |
| Commercial Law | 19 | \$149,052 | \$110,000 | \$58,800 | \$67,500 | \$180,000 | \$216,800 |
| Condemnation | 3 | - | - | - | - | - | - |
| Condominium Law | 1 | - | - | - | - | - | - |
| Construction Law | 14 | \$134,071 | \$87,500 | \$37,900 | \$51,500 | \$183,750 | \$288,000 |
| Consumer Law | 3 | - | - | - | - | - | - |
| Contracts | 6 | \$170,000 | \$135,000 | \$37,500 | \$70,000 | \$241,250 | \$337,500 |
| Copyrights | 0 | - | - | - | - | - | - |
| Criminal Law | 43 | \$102,849 | \$45,000 | \$5,700 | \$29,300 | \$142,500 | \$199,600 |

Gross Personal Income before Taxes by Major Field of Practice

|  | Number | Mean | Median 50th Percentile | 10th Percentile | 25th Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Drunk Driving Defense | 0 | - | - | - | - | - | - |
| Elder Law | 9 | \$118,819 | \$115,000 | \$63,351 | \$65,000 | \$150,000 | \$179,550 |
| Employment Law | 31 | \$179,088 | \$130,000 | \$80,000 | \$91,000 | \$231,000 | \$310,000 |
| Environmental Law | 15 | \$199,067 | \$161,000 | \$45,800 | \$112,000 | \$279,000 | \$330,800 |
| Family Law | 72 | \$86,514 | \$70,000 | \$14,910 | \$39,450 | \$132,650 | \$169,900 |
| Federal False Claims (Qui Tam) Actions | 0 | - | - | - | - | - | - |
| Government | 4 | - | - | - | - | - | - |
| Immigration \& Naturalization | 8 | \$295,277 | \$55,000 | \$32,600 | \$42,666 | \$72,500 | \$656,000 |
| Insurance | 15 | \$131,433 | \$84,000 | \$31,891 | \$62,600 | \$116,000 | \$307,000 |
| Insurance Coverage | 9 | \$89,777 | \$70,000 | \$3,200 | \$42,000 | \$94,000 | \$211,200 |
| Intellectual Property | 14 | \$257,050 | \$102,000 | \$26,200 | \$81,250 | \$172,250 | \$813,000 |
| Labor Law | 12 | \$113,186 | \$87,500 | \$48,050 | \$70,625 | \$158,418 | \$223,500 |
| Landlord/Tenant | 3 | - | - | - | - | - | - |
| Law Enforcement | 0 | - | - | - | - | - | - |
| Legal Aid | 0 | - | - | - | - | - | - |
| Legal Malpractice | 5 | \$106,100 | \$93,500 | \$65,200 | \$70,000 | \$115,000 | \$160,000 |
| Lemon Law | 2 | - | - | - | - | - |  |
| Litigation | 98 | \$165,191 | \$119,902 | \$57,500 | \$90,625 | \$194,000 | \$316,000 |
| Medical Malpractice | 21 | \$288,346 | \$100,000 | \$57,500 | \$65,000 | \$330,000 | \$1,000,000 |
| Municipal Law | 18 | \$119,938 | \$97,278 | \$41,882 | \$69,250 | \$154,250 | \$225,400 |
| Native American Law | 0 | - | - | - | - | - | - |
| Patents | 15 | \$238,820 | \$157,000 | \$94,000 | \$104,000 | \$287,500 | \$486,000 |
| Personal Injury | 39 | \$179,960 | \$100,800 | \$28,700 | \$74,000 | \$150,000 | \$262,000 |
| Police Misconduct | 2 | - | - | - | - | - | - |
| Probate \& Estate | 65 | \$85,762 | \$62,500 | \$6,493 | \$37,500 | \$100,000 | \$180,000 |
| Professional Liability | 1 | - | - | - | - | - | - |
| Public Finance | 0 | - | - | - | - | - | - |
| Real Estate | 37 | \$109,889 | \$85,000 | \$17,600 | \$50,000 | \$126,000 | \$192,000 |
| Real Property | 12 | \$102,494 | \$111,968 | \$10,800 | \$30,750 | \$158,750 | \$189,500 |
| Regulatory Law | 1 | - | - | - | - | - | - |
| School Law | 3 | - | - | - | - | - | - |
| Securities | 2 | - | - | - | - | - | - |
| Social Security | 5 | \$83,400 | \$59,000 | \$42,200 | \$53,000 | \$80,000 | \$146,000 |
| Stock Broker Misconduct | 0 | - | - | - | - | - | - |
| Taxation | 16 | \$150,886 | \$127,500 | \$71,150 | \$90,750 | \$150,000 | \$275,000 |
| Tax Problem Resolution | 0 | - | - | - | - | - | - |
| Trademarks | 0 | - | - | - | - | - | - |
| Traffic Law | 1 | - | - | - | - | - | - |

Gross Personal Income before Taxes by Major Field of Practice

|  | Number | Mean | $\begin{aligned} & \text { Median } \\ & \text { 50th } \\ & \text { Percentile } \end{aligned}$ | 10th Percentile | 25th <br> Percentile | 75th <br> Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Wills | 9 | \$76,515 | \$75,000 | \$35,800 | \$60,640 | \$112,000 | \$121,000 |
| Workers' Comp. (Defense) | 8 | \$149,755 | \$129,197 | \$67,896 | \$102,500 | \$208,750 | \$247,000 |
| Workers' Comp. <br> (Plaintiff) | 11 | \$220,557 | \$90,855 | \$38,000 | \$81,000 | \$206,000 | \$317,280 |
| Other/Not Listed | 14 | \$140,011 | \$112,500 | \$45,200 | \$82,500 | \$159,000 | \$283,408 |
| Total | 1,297 | \$126,945 | \$92,000 | \$22,600 | \$56,000 | \$143,000 | \$236,041 |

Median Gross Income before Taxes by Major Field of Practice


| Gross Personal Income Before Taxes by Years in Practice and Gender, All Attorneys |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Number | Mean | Median 50th Percentile | $\begin{gathered} \text { 10th } \\ \text { Percentile } \end{gathered}$ | 25th Percentile | 75th Percentile | 90th Percentile |
| 4 or fewer | Male | 99 | \$56,932 | \$50,000 | \$2,319 | \$33,500 | \$80,000 | \$101,200 |
| 4 or fewer | Female | 73 | \$49,469 | \$45,000 | \$0 | \$20,000 | \$73,000 | \$93,200 |
| 4 or fewer | Total | 172 | \$53,765 | \$50,000 | \$0 | \$28,450 | \$75,750 | \$100,000 |
| 5 to 9 | Male | 107 | \$85,637 | \$75,000 | \$23,000 | \$55,000 | \$108,500 | \$150,000 |
| 5 to 9 | Female | 56 | \$68,672 | \$63,500 | \$7,078 | \$35,625 | \$84,375 | \$120,000 |
| 5 to 9 | Total | 163 | \$79,808 | \$72,000 | \$15,200 | \$49,000 | \$100,000 | \$134,000 |
| 10 to 14 | Male | 116 | \$112,739 | \$96,000 | \$39,790 | \$65,792 | \$150,000 | \$197,500 |
| 10 to 14 | Female | 60 | \$85,769 | \$80,000 | \$28,000 | \$53,750 | \$99,000 | \$131,000 |
| 10 to 14 | Total | 176 | \$103,545 | \$90,000 | \$33,500 | \$61,500 | \$139,939 | \$192,500 |
| 15 to 19 | Male | 94 | \$190,540 | \$121,250 | \$60,750 | \$80,000 | \$186,500 | \$278,500 |
| 15 to 19 | Female | 50 | \$100,969 | \$91,000 | \$24,360 | \$51,900 | \$130,000 | \$175,793 |
| 15 to 19 | Total | 144 | \$159,439 | \$114,168 | \$45,300 | \$74,000 | \$171,109 | \$258,800 |
| 20 to 29 | Male | 263 | \$174,999 | \$117,000 | \$43,406 | \$75,000 | \$179,162 | \$309,938 |
| 20 to 29 | Female | 108 | \$101,798 | \$85,200 | \$38,700 | \$53,152 | \$120,500 | \$217,400 |
| 20 to 29 | Total | 371 | \$153,690 | \$105,000 | \$40,000 | \$68,154 | \$159,500 | \$290,000 |
| 30 to 39 | Male | 209 | \$179,958 | \$130,000 | \$38,880 | \$89,000 | \$200,000 | \$325,724 |
| 30 to 39 | Female | 22 | \$114,444 | \$90,566 | \$40,770 | \$62,500 | \$109,750 | \$233,000 |
| 30 to 39 | Total | 231 | \$173,718 | \$125,000 | \$39,600 | \$80,000 | \$180,500 | \$317,280 |
| 40 \& over | Male | 39 | \$101,446 | \$60,000 | \$0 | \$7,790 | \$157,500 | \$276,000 |
| 40 \& over | Female | 1 |  |  |  |  |  |  |
| 40 \& over | Total | 40 | \$101,522 | \$60,000 | \$0 | \$7,895 | \$153,750 | \$275,500 |
| Total | Male | 927 | \$143,884 | \$100,000 | \$28,840 | \$61,250 | \$156,261 | \$257,600 |
| Total | Female | 370 | \$84,508 | \$73,000 | \$11,800 | \$43,000 | \$104,000 | \$145,200 |
| Total | Total | 1,297 | \$126,945 | \$92,000 | \$22,600 | \$56,000 | \$143,000 | \$236,041 |

Median Gross Income Before Taxes by Years in Practice and Gender for All Attorneys and Private Practitioners, Displaying the \% of Female to Male Incomes

All Attorneys
Private Practice Attorneys

| Practice <br> Years |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All | Male | Female | $\begin{aligned} & \text { \% of } \\ & \text { Female to } \\ & \text { Male \$ } \\ & \hline \end{aligned}$ | Total | Male | Female | $\%$ of Female to Male \$ |
| 4 or fewer | \$50,000 | \$50,000 | \$45,000 | 90\% | \$49,300 | 50,000 | 40,000 | 80\% |
| Number | 172 | 99 | 73 |  | 119 | 71 | 48 |  |
| 5-9 | \$72,000 | \$75,000 | \$64,000 | 85\% | \$73,000 | \$80,000 | \$70,000 | 88\% |
| Number | 163 | 107 | 56 |  | 109 | 79 | 30 |  |
| 10-14 | \$90,000 | \$96,000 | \$80,000 | 83\% | \$90,000 | \$100,000 | \$70,000 | 70\% |
| Number | 176 | 116 | 60 |  | 125 | 82 | 43 |  |
| 15-19 | \$114,168 | \$121,250 | \$91,000 | 75\% | \$125,000 | \$142,000 | \$95,000 | 67\% |

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|  | All Attorneys |  |  |  | Private Practice Attorneys |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Practice <br> Years | All | Male | Female | $\qquad$ | Total | Male | Female | $\%$ of Female to Male \$ |
| Number | 144 | 94 | 50 |  | 91 | 67 | 24 |  |
| 20-29 | \$105,000 | \$117,000 | \$85,200 | 73\% | \$116,000 | \$125,000 | \$96,000 | 77\% |
| Number | 371 | 263 | 108 |  | 234 | 173 | 61 |  |
| 30-39 | \$125,000 | \$130,000 | \$91,000 | 70\% | \$140,000 | \$143,000 | \$90,000 | 63\% |
| Number | 231 | 209 | 22 |  | 159 | 146 | 13 |  |
| 40+ | \$60,000 | \$60,000 |  |  | \$60,000 | \$60,000 |  |  |
| Number | 40 | 39 | 1 |  | 28 | 28 | 0 |  |
| Total | \$92,000 | \$127,000 | \$73,000 | 57\% | \$95,000 | \$105,000 | \$70,100 | 67\% |
| Number | 1,297 | 927 | 370 |  | 865 | 646 | 219 |  |

Median Gross Income for Private Practitioners by Firm Size

|  | Sole Practitioner |  | Sole Practitioner with One or More Associates |  | Sole Practitioner Sharing Space |  | Managing Partner |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | N | Median | N | Median | N | Median | N | Median |
| 0 | 6 | \$20,000 |  |  | 1 | - |  |  |
| 1 | 221 | \$60,000 | 6 | \$144,000 | 32 | \$65,000 | 2 | - |
| 2 | 3 | - | 21 | \$125,000 | 4 | - | 11 | \$75,000 |
| 3 to 6 | 3 | - | 19 | \$225,000 | 5 | \$140,000 | 21 | \$138,000 |
| 7 to 10 |  |  | 1 | - | 1 | - | 8 | \$245,000 |
| 11 to 20 |  |  |  |  | 1 | - | 4 | - |
| 21 to 50 |  |  |  |  |  |  |  |  |
| 51 to 100 |  |  |  |  |  |  | 1 | - |
| 100+ |  |  |  |  |  |  | 1 | - |
|  |  |  |  |  |  |  |  |  |


|  | Equity Partner/ Shareholder |  | Non-Equity Partner |  | Senior Associate |  | Associate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | N | Median | N | Median | N | Median | N | Median |
| 0 |  |  |  |  |  |  |  |  |
| 1 | 3 | - |  |  | 2 | - | 1 | - |
| 2 | 21 | \$120,000 | 1 |  | 3 | - | 16 | \$41,000 |
| 3 to 6 | 59 | \$135,000 | 11 | \$78,000 | 24 | \$80,000 | 46 | \$57,000 |
| 7 to 10 | 37 | \$148,000 | 6 | \$100,000 | 7 | \$100,000 | 21 | \$65,000 |
| 11 to 20 | 20 | \$172,000 | 8 | \$155,000 | 9 | \$105,000 | 18 | \$75,000 |
| 21 to 50 | 31 | \$200,000 | 7 | \$125,000 | 14 | \$115,000 | 28 | \$79,000 |
| 51 to 100 | 19 | \$186,000 | 6 | \$160,000 | 3 |  | 13 | \$95,000 |
| 100+ | 14 | \$320,000 | 3 |  | 1 |  | 6 | \$100,000 |


| Median Gross Income for Private Practitioners and Non-Private Practitioners by Firm Size |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-Private Practice |  | Private Practice |  | Group Total |  |
|  | N | Median | N | Median | N | Median |
| 0 | 10 | \$6,000 | 7 | \$25,000 | 17 | \$18,000 |
| 1 | 60 | \$80,000 | 273 | \$65,000 | 333 | \$68,000 |
| 2 | 42 | \$89,000 | 80 | \$85,000 | 122 | \$87,000 |
| 3 to 6 | 88 | \$92,000 | 189 | \$90,000 | 277 | \$91,000 |
| 7 to 10 | 41 | \$84,000 | 81 | \$105,000 | 122 | \$100,000 |
| 11 to 20 | 51 | \$85,000 | 61 | \$125,000 | 112 | \$105,000 |
| 21 to 50 | 53 | \$90,000 | 81 | \$115,000 | 134 | \$107,000 |
| 51 to 100 | 21 | \$104,000 | 43 | \$143,000 | 64 | \$118,000 |
| More then 100 | 44 | \$97,000 | 25 | \$259,000 | 69 | \$115,000 |
| Group Total | 410 | \$89,000 | 840 | \$95,000 | 1250 | \$92,000 |

## Gross Income Before Taxes by Practice Region

|  | N | Mean | $\begin{aligned} & \text { Median } \\ & \text { 50th } \\ & \text { Percentile } \end{aligned}$ | 10th Percentile | 25th <br> Percentile | 75th Percentile | 95th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ann Arbor Area | 45 | \$163,992 | \$95,000 | \$41,800 | \$65,000 | \$162,000 | \$264,000 |
| Battle Creek Area | 14 | \$99,496 | \$94,000 | \$46,750 | \$73,250 | \$130,000 | \$143,485 |
| Bay City Area | 17 | \$156,949 | \$78,000 | \$18,000 | \$50,000 | \$150,000 | \$408,168 |
| Benton Harbor Area | 17 | \$126,873 | \$70,000 | \$16,400 | \$60,000 | \$150,000 | \$164,800 |
| Central Michigan Area | 16 | \$71,535 | \$65,000 | 24,502 | \$44,433 | \$92,500 | \$106,000 |
| Downtown Detroit | 109 | \$149,108 | \$102,000 | \$53,600 | \$70,000 | \$150,000 | \$292,999 |
| Elkhart-Goshen Area | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Flint Area | 19 | \$95,045 | \$97,000 | \$41,580 | \$56,628 | \$115,850 | \$136,000 |
| Genesee-Shiawassee County Area | 20 | \$130,105 | \$95,400 | \$34,700 | \$64,575 | \$170,000 | \$200,600 |
| Grand Rapids Area | 68 | \$128,152 | \$102,000 | \$44,960 | \$62,125 | \$156,366 | \$243,600 |
| Ingham County Area | 6 | \$40,305 | \$31,000 | \$12,500 | \$19,000 | \$42,873 | \$77,416 |
| Jackson Area | 11 | \$72,545 | \$60,000 | \$7,000 | \$48,000 | \$95,500 | 115,000 |
| Kalamazoo Area | 34 | \$119,348 | \$100,000 | \$21,509 | \$62,125 | \$142,250 | \$209,200 |
| Kent-Eaton-IoniaBarry County Area | 22 | \$67,630 | \$50,000 | \$5,258 | \$29,500 | \$103,500 | \$133,500 |
| Lansing Area | 112 | \$96,368 | \$90,000 | \$28,740 | \$54,375 | \$127,000 | \$160,570 |
| Lapeer-St.Clair County | 16 | \$109,315 | \$90,650 | \$19,500 | \$39,900 | \$116,951 | \$195,168 |

## Gross Income Before Taxes by Practice Region

|  | N | Mean | Median 50th Percentile | 10th Percentile | 25th <br> Percentile | 75th <br> Percentile | 95th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Area |  |  |  |  |  |  |  |
| Livingston County Area | 10 | \$86,750 | \$89,000 | \$36,250 | \$63,000 | \$122,000 | \$140,500 |
| Macomb County (North) | 36 | \$95,172 | \$77,500 | \$32,000 | \$44,750 | \$109,000 | \$215,000 |
| Macomb County (South) | 22 | \$101,273 | \$55,000 | \$17,500 | \$45,000 | \$141,250 | \$254,070 |
| Marquette Area | 8 | \$75,842 | \$79,000 | \$27,450 | \$53,320 | \$85,500 | \$121,393 |
| Muskegon-Ludington Area | 11 | \$96,545 | \$45,000 | \$0 | \$17,500 | \$163,500 | \$238,408 |
| Northern Michigan | 29 | \$92,132 | \$85,000 | \$15,477 | \$44,000 | \$120,000 | \$167,634 |
| Oakland County (North) | 100 | \$193,850 | \$120,000 | \$39,763 | \$73,050 | \$180,750 | \$325,600 |
| Oakland County (South) | 258 | \$139,819 | \$98,250 | \$25,000 | \$60,000 | \$150,000 | \$253,000 |
| Detroit (Other) | 52 | \$93,289 | \$84,200 | \$11,700 | \$49,125 | \$120,000 | \$184,000 |
| Ottawa-Allegan County Area | 15 | \$116,138 | \$80,000 | \$30,400 | \$43,601 | \$146,138 | \$191,200 |
| Saginaw Area | 13 | \$82,845 | \$73,000 | \$18,800 | \$38,000 | \$85,000 | \$138,600 |
| Thumb Area | 5 | \$100,400 | \$125,000 | \$37,800 | \$42,000 | \$150,000 | \$150,000 |
| Toledo Area | 7 | \$69,000 | \$57,000 | \$22,000 | \$42,000 | \$106,000 | \$115,200 |
| Traverse City Area | 30 | \$109,271 | \$77,500 | \$36,700 | \$57,500 | \$114,750 | \$201,800 |
| Upper Peninsula (East) | 5 | \$38,546 | \$13,733 | \$4,400 | \$11,000 | \$48,000 | \$91,200 |
| Upper Peninsula (West) | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Washtenaw County Area | 14 | \$146,214 | \$60,500 | \$8,600 | \$13,500 | \$146,750 | \$261,000 |
| Wayne County Area | 50 | \$110,540 | \$81,500 | \$5,630 | \$31,500 | \$133,750 | \$301,000 |
| Non-Michigan | 101 | \$147,620 | \$110,000 | \$43,000 | \$70,000 | \$160,000 | \$256,000 |
| Total | 1297 | \$126,945 | \$92,000 | \$22,600 | \$56,000 | \$143,000 | \$236,041 |

## Median Hours Spent Per Week on Work Related Activities by Work Classification



## Median Hours Spent Per Week on Work Related Activities by Work Classification

|  | N | Legal Work Based on Hourly Rate | Legal Work Based on Fixed Rate | Legal Work Based on Contingent Fee | Office <br> Admin. | Marketing Activities | Non-Legal Employment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sole Practitioner Sharing Space | 47 | 20 | 10 | 1 | 5 | 2 | 0 |
| Managing Partner | 51 | 30 | 10 | 1 | 5 | 3 | 0 |
| Equity Partner / Shareholder | 202 | 35 | 2 | 5 | 5 | 3 | 0 |
| Non-Equity Partner | 43 | 40 | 1 | 3 | 5 | 4 | 0 |
| Senior Associate | 63 | 35 | 5 | 1 | 4 | 3 | 0 |
| Associate | 151 | 35 | 2 | 0 | 3 | 2 | 0 |
| Academic Professor of Law | 13 | 0 | 0 | 0 | 2 | 0 | 38 |
| Contract Attorney | 10 | 15 | - | - | 1 | - | 0 |
| In-House Corporate Counsel | 115 | 0 | 40 | 0 | 5 | 0 | 0 |
| Legal Services Agency Attorney | 26 | 20 | 35 | 0 | 8 | 0 | 0 |
| Lobbyist/Trade Association | 3 | - | - | - | - | - | - |
| Judge | 8 | 3 | - | - | 5 | - | 0 |
| Admin Law Judge / Referee | 12 | 40 | - | - | 5 | - | 0 |
| County Prosecutor | 21 | 19 | 40 | 0 | 0 | 0 | 0 |
| City/State/County / Other | 83 | 31 | 40 | 0 | 5 | 0 | 0 |
| Federal Prosecutor | 2 | - | - | - | - | - | - |
| Other Federal | 27 | 0 | 40 | 0 | 5 | 0 | 0 |
| Management, NonLegal | 23 | 0 | 0 | 0 | 5 | 0 | 50 |
| Not Practicing Law | 16 | 0 | 0 | 0 | 0 | 0 | 40 |
| Retired | 12 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployed, Seeking Non Legal Employment | 0 | - | - | - | - | - | - |
| Other/Not Listed | 11 | 40 | 17 | - | 5 | 0 | 0 |
| Total | 1229 | 25 | 6 | 0 | 5 | 2 | 0 |


| Median Annual Non-Billable Hours by Work Classification |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | N | Continuing Legal Education | Pro Bono Work | Other Unbilled Legal Work | Unbilled Community Service |
| Sole Practitioner | 237 | 16 | 20 | 30 | 156 |
| Sole Practitioner with One or More Associates | 46 | 16 | 12 | 20 | 104 |
| Sole Practitioner Sharing Space | 47 | 15 | 20 | 20 | 104 |
| Managing Partner | 48 | 20 | 20 | 30 | 156 |
| Equity Partner/ Shareholder | 197 | 20 | 20 | 40 | 208 |
| Non-Equity Partner | 42 | 15 | 20 | 40 | 104 |

Median Annual Non-Billable Hours by Work Classification

|  | N | Continuing Legal Education | Pro Bono Work | Other Unbilled Legal Work | Unbilled Community Service |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Associate | 58 | 15 | 10 | 20 | 52 |
| Associate | 135 | 15 | 10 | 20 | 52 |
| Academic Professor of Law | 16 | 10 | 10 | 15 | - |
| Contract Attorney | 8 | 12 | 3 | 5 | - |
| In-House Corporate Counsel | 117 | 20 | 1 | - | 52 |
| Legal Services Agency Attorney | 24 | 23 | 25 | - | 104 |
| Lobbyist/Trade Association | 3 | - | - | - | - |
| Judge | 11 | 40 | - | - | 520 |
| Admin Law Judge/ Referee | 14 | 28 | 5 | - | - |
| County Prosecutor | 19 | 16 | - | - | 156 |
| City/State/County Other | 83 | 12 | - | - | 104 |
| Federal Prosecutor | 2 | - | - | - | - |
| Other Federal | 26 | 10 | - | - | - |
| Management, NonLegal | 19 | 10 | - | 8 | 52 |
| Not Practicing Law | 13 | - | - | - | - |
| Retired | 9 | - | 10 | - | 52 |
| Unemployed, Seeking Non-Legal Employment | 0 | - | - | - | - |
| Other | 11 | 8 | 2 | 5 | 26 |
| Total | 1188 | 16 | 12 | 20 | 104 |

## ATORNEY PERCEPTIONS

| Expectation of Satisfaction with the Practice of Law |  |
| :---: | :---: |
| Becoming More Satisfying | 18.4\% |
| Becoming Less Satisfying | 24.5\% |
| Becoming Unsatisfying Enough to Stop Practicing Law | 8.3\% |
| Remaining the Same | 43.4\% |
| Becoming Unsatisfying Enough to Change My Practice Area | 5.3\% |
| Relative Amount of Personal Workload |  |
| Insufficient to Keep Me Busy | 22.0\% |
| More than I Can Handle | 21.3\% |
| All I Can Handle | 56.7\% |


| Personal Satisfaction from the Practice of Law |  |
| :--- | ---: | ---: |
| A Great Deal | $\mathbf{3 4 . 7 \%}$ |
| Too Little | $\mathbf{2 3 . 9 \%}$ |
| Enough | $39.3 \%$ |
| None | $2.2 \%$ |

## Perceptions Concerning the Number of Attorneys

| About Right | $42.5 \%$ |
| :--- | ---: | ---: |
| Too Few | $5.1 \%$ |
| Too Many | $52.4 \%$ |


| Perceptions of Current Economic Conditions Compared to Prior Years |  |
| :--- | ---: |
| Better | $\mathbf{7 . 3 \%}$ |
| About the Same | $\mathbf{3 1 . 0 \%}$ |
| Worse | $\mathbf{6 1 . 7 \%}$ |


| Perceptions of Future Economic Conditions |  |  |
| :--- | :--- | :--- |
| Better | 9.0\% |  |
| About the Same | Porse | $\mathbf{3 9 . 8 \%}$ |
| Wor | $\mathbf{5 1 . 3 \%}$ |  |

## D RIVATE PRACTIONERS AND MANAGING PARTNERS FIRM DATA

If Your Firm Employs Paralegals or Legal Assistants, How are Their Services Billed?

|  | N | Percent |
| :--- | ---: | ---: | ---: |
| Do Not Employ Any | 127 | 41.4 |
| No Separate Charge | 42 | 13.7 |
| Included in Attorney Charge | 30 | 9.8 |
| Hourly Basis | 93 | 30.3 |
| Self-Developed Fee Schedule | 11 | 3.6 |
| Other System | 4 | 1.3 |
| Total | 307 | 100.0 |

By How Much Did Your Firm Change the Hourly Billing Rate Last Time it Was Reviewed?

|  | N | Percent |
| :--- | ---: | ---: | ---: |
| Increase by 5\% or Less | 72 | $\mathbf{1 9 . 5 \%}$ |
| 6\% to 10\% | 108 | $29.2 \%$ |
| 11\% to 19\% | 53 | $\mathbf{1 4 . 3 \%}$ |
| 20\% or More | 28 | $7.6 \%$ |
| Decreased in \% | 3 | $.8 \%$ |
| No Change | 106 | $\mathbf{2 8 . 6 \%}$ |
| Total | 370 | $\mathbf{1 0 0 . 0 \%}$ |


| How Often Does Your Firm Review Hourly Billing Rates? |  |  |
| :---: | :---: | :---: |
|  | N | Percent |
| More Often than Every 6 Months | 22 | 5.8\% |
| 7 to 11 Months | 40 | 10.6\% |
| 12 to 17 Months | 189 | 50.1\% |
| 18 to 24 Months | 27 | 7.2\% |
| Longer than 24 Months | 99 | 26.3\% |
| Total | 377 | 100.0\% |

## What Percentage of Your Billings are Uncollectable?

|  | $\mathbf{N}$ | Percent |
| :--- | ---: | ---: |
| Less than 3\% | 175 | $47.0 \%$ |
| 3\% to 8\% | 84 | $22.6 \%$ |
| $9 \%$ to $12 \%$ | 60 | $16.1 \%$ |
| $13 \%$ or More | 53 | $14.2 \%$ |
| Total | 372 | $100.0 \%$ |

Top Median Hourly Transactional Billing Rates by Firm Size


Distribution of Hourly Transactional Billing Rates by Firm Size

|  | Count | Mean | $\begin{aligned} & \text { Median } \\ & \text { 50th } \\ & \text { Percentile } \end{aligned}$ | 10th Percentile | 25th <br> Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 5 | \$173 | \$175 | \$125 | \$138 | \$208 | . |
| 1 | 225 | \$194 | \$195 | \$150 | \$150 | \$213 | \$250 |
| 2 | 31 | \$203 | \$200 | \$152 | \$175 | \$225 | \$250 |
| 3 to 6 | 34 | \$206 | \$193 | \$140 | \$154 | \$231 | \$300 |
| 7 to 10 | 9 | \$231 | \$200 | \$120 | \$181 | \$250 |  |
| 11 to 20 | 2 | - | - | - | - | - | - |
| More then 100 | 1 | - | - | - | - | - | - |
| Total | 307 | \$197 | \$195 | \$150 | \$155 | \$225 | \$250 |

Top Median Hourly Litigation Billing Rates by Firm Size


Distribution of Hourly Litigation Billing Rates by Firm Size

|  | Count | Mean | $\begin{gathered} \text { Median } \\ \text { 50th } \\ \text { Percentile } \end{gathered}$ | 10th Percentile | 25th Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 5 | \$172 | \$175 | \$140 | \$145 | \$198 |  |
| 1 | 221 | \$198 | \$200 | \$150 | \$153 | \$225 | \$250 |
| 2 | 32 | \$200 | \$193 | \$136 | \$170 | \$250 | \$268 |
| 3 to 6 | 35 | \$218 | \$195 | \$135 | \$155 | \$250 | \$370 |
| 7 to 10 | 9 | \$224 | \$188 | \$120 | \$160 | \$270 |  |
| 11 to 20 | 2 | - | - | - | - | - |  |
| More then 100 | - | - | - | - | - | - | - |
| Group Total | 305 | \$201 | \$195 | \$150 | \$155 | \$225 | \$272 |

Median Hourly Transactional Billing Rates by Years in Practice


Distribution of Transactional Hourly Rate by Years in Practice (rounded to the nearest dollar)

|  | N | Mean | $\begin{aligned} & \text { Median } \\ & \text { (50th } \\ & \text { Percentile) } \end{aligned}$ | 10th Percentile | 25th Percentile | 75th <br> Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Under 5 | 26 | \$167 | \$173 | \$139 | \$150 | \$191 | \$200 |
| 5 to 9 | 18 | \$171 | \$153 | \$137 | \$150 | \$189 | \$250 |
| 10 to 14 | 28 | \$185 | \$178 | \$148 | \$156 | \$200 | \$237 |
| 15 to 19 | 39 | \$191 | \$200 | \$150 | \$165 | \$200 | \$250 |
| 20 to 29 | 109 | \$208 | \$200 | \$150 | \$175 | \$250 | \$250 |
| 30 to 39 | 71 | \$210 | \$200 | \$150 | \$160 | \$250 | \$275 |
| 40+ | 16 | \$184 | \$163 | \$72 | \$128 | \$219 | \$360 |

Median Hourly Litigation Billing Rates by Years in Practice


## Distribution of Litigation Hourly Rate by Years in Practice (rounded to the nearest dollar)

|  | Count | Mean | $\begin{aligned} & \text { Median } \\ & \text { (50th } \\ & \text { Percentile) } \end{aligned}$ | 10th Percentile | 25th Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Under 5 | 27 | \$175 | \$175 | \$140 | \$150 | \$200 | \$250 |
| 5 to 9 | 19 | \$184 | \$165 | \$150 | \$150 | \$200 | \$250 |
| 10 to 14 | 27 | \$198 | \$175 | \$150 | \$160 | \$200 | \$280 |
| 15 to 19 | 39 | \$200 | \$200 | \$150 | \$165 | \$200 | \$290 |
| 20 to 29 | 111 | \$206 | \$200 | \$150 | \$175 | \$250 | \$271 |
| 30 to 39 | 69 | \$210 | \$200 | \$150 | \$155 | \$250 | \$300 |
| 40+ | 13 | \$195 | \$200 | \$85 | \$130 | \$263 | \$300 |

Top 10 Median Hourly Tansactional Billing Rates by Field of Practice


Top 10 Median Hourly Litigation Billing Rates by Field of Practice


## Hourly Transactional Billing Rate by Work Classification

|  | Number | Mean | $\begin{aligned} & \text { Median } \\ & \text { 50th } \\ & \text { Percentile } \end{aligned}$ | 10th Percentile | 25th <br> Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sole Practitioner | 197 | \$190 | \$185 | \$150 | \$150 | \$200 | \$250 |
| Sole Practitioner With One or More Associates | 38 | \$212 | \$198 | \$150 | \$175 | \$250 | \$292 |
| Sole Practitioner Sharing Space | 38 | \$210 | \$200 | \$143 | \$174 | \$239 | \$266 |
| Managing Partner | 34 | \$210 | \$200 | \$145 | \$166 | \$250 | \$288 |
| Group Total | 307 | \$197 | \$195 | \$150 | \$155 | \$225 | \$250 |

## Hourly Litigation Billing Rate by Work Classification

|  | Number | Mean | $\begin{aligned} & \text { Median } \\ & \text { 50th } \\ & \text { Percentile } \end{aligned}$ | 10th Percentile | 25th <br> Percentile | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sole Practitioner | 194 | \$195 | \$193 | \$150 | \$150 | \$218 | \$250 |
| Sole Practitioner With One or More Associates | 39 | \$212 | \$195 | \$135 | \$160 | \$250 | \$350 |
| Sole Practitioner Sharing Space | 37 | \$203 | \$200 | \$145 | \$170 | \$238 | \$258 |
| Managing Partner | 35 | \$216 | \$200 | \$145 | \$170 | \$250 | \$320 |
| Group Total | 305 | \$201 | \$195 | \$150 | \$155 | \$225 | \$272 |

Top 10 Median Hourly Transactional Billing Rates by Region


Top 10 Median Hourly Litigation Billing Rates by Region


| Reported Staff Salaries |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | N | Mean | Median 50th Percentile | 10th Percentile | 25th Percentile | 75th Percentile | 90th Percentile |
| Paralegal |  |  |  |  |  |  |  |
| Annual Salary | 5 | \$42,693 | \$39,000 | \$20,000 | \$25,000 | \$42,797 | \$71,119 |
| Bonus | 5 | \$800 | \$1,000 | \$400 | \$1,000 | \$1000 | \$1000 |
| Total Compensation | 5 | \$43,493 | \$40,000 | \$21,000 | \$26,000 | \$43,797 | \$71,519 |
| Billing Rate | 5 | \$106.50 | \$75.00 | \$70.50 | \$75.00 | \$90.00 | \$171.00 |
| Office Administrator |  |  |  |  |  |  |  |
| Annual Salary | 9 | \$56,680 | \$67,000 | \$19,000 | \$26,667 | \$72,800 | \$79,800 |
| Bonus | 9 | \$1,983 | 0 | 0 | 0 | \$350 | \$5,000 |
| Total Compensation | 9 | \$58,663 | \$67,000 | \$19,670 | \$26,667 | \$72,800 | \$91,800 |
| Billing Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Secretary 2 |  |  |  |  |  |  |  |
| Annual Salary | 10 | \$38,334 | \$37,923 | \$20,570 | \$27,237 | \$40,053 | \$56,900 |
| Bonus | 10 | \$775 | \$125 | 0 | 0 | \$500 | \$1,850 |
| Total Compensation | 10 | \$39,109 | \$38,173 | \$20,595 | \$27,612 | \$47,178 | \$61,400 |
| Billing Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Secretary 1 |  |  |  |  |  |  |  |
| Annual Salary | 6 | \$35,028 | \$29,284 | \$22,799 | \$24,211 | \$39,300 | \$53,000 |
| Bonus | 6 | \$1,067 | 0 | 0 | 0 | \$300 | \$3,200 |
| Total Compensation | 6 | \$36,094 | \$29,284 | \$22,999 | \$24,511 | \$39,300 | \$56,000 |
| Billing Rate | 0 | 0 | 0 | 0 | 0 |  |  |
|  |  |  |  |  |  |  |  |
| Office Clerk 3 |  |  |  |  |  |  |  |
| Annual Salary | 5 | \$26,552 | \$29,000 | \$20,000 | \$20,000 | \$29,474 | \$32,361 |
| Bonus | 5 | \$420 | \$500 | 0 | 0 | \$600 | \$840 |
| Total Compensation | 5 | \$26,972 | \$29,000 | \$20,540 | \$20,600 | \$29,474 | \$32,961 |
| Billing Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  |  |  |  |  |  |  |  |

## A PPENDIX: PROFILE OF SURVEY RESPONDENTS

Average Age of All Active Members and of Survey Respondents


Percentage of All Active Members and Survey Respondents by Gender


| Demographics of Survey Respondents |  |  |  |
| :---: | :---: | :---: | :---: |
|  | All Attorneys | Males | Females |
| Age | 46.7 years | 47.9 years | 43.6 years |
| Gender |  | 71.5\% | 28.5\% |
| Ethnicity |  |  |  |
| Caucasian | 93.0\% | 93.8\% | 90.9\% |
| African American | 2.7\% | 1.6\% | 5.3\% |
| Hispanic or Latino | 1.1\% | 1.2\% | 0.9\% |
| Asian | 0.7\% | 0.8\% | 0.3\% |
| American Indian or Alaskan Native | 0.3\% | 0.1\% | 0.6\% |
| Native Hawaiian or Pacific Islander | 0.2\% | 0.2\% | 0.0\% |
| Two or More Races | 2.2\% | 2.2\% | 2.0\% |
| Years in Practice | 18.8 years | 20.4 years | 14.9 years |
| Occupation Summary |  |  |  |
| Private Practitioner | 68.7\% | 51.5\% | 17.3\% |
| Government Service | 13.1\% | 11.8\% | 16.4\% |
| Other Legal Occupations | 14.6\% | 13.1\% | 18.4\% |
| Other Non-legal Occupations or Not Practicing | 5.2\% | 4.7\% | 6.4\% |
| Full-time Legal Employment | 66.9\% | 65.1\% | 71.3\% |
| Part-time Legal Employment | 33.1\% | 34.9\% | 28.7\% |

## Work Classification of Survey Respondents

| Work Classification | \% Participation |
| :--- | :---: |
| Sole Practitioner | $20.0 \%$ |
| Sole Practitioner with one or more associates | $3.8 \%$ |
| Sole Practitioner sharing space | $3.8 \%$ |
| Managing Partner | $4.2 \%$ |
| Equity Partner/Shareholder | $16.5 \%$ |
| Non-Equity Partner | $3.4 \%$ |
| Senior Associate | 5.0\% |
| Associate | $\mathbf{1 1 . 9 \%}$ |
| Academia/Professor of Law | $\mathbf{1 . 3 \%}$ |
| Contract Attorney | $\mathbf{0 . 8 \%}$ |
| In-house/ Corporate Counsel | $\mathbf{8 . 8 \%}$ |
| Legal Services Agency Attorney | $\mathbf{1 . 9 \%}$ |
| Lobbyist/Trade Association | $\mathbf{0 . 2 \%}$ |
| Judge | $\mathbf{1 . 2 \%}$ |
| Admin Law Judge/Referee | $\mathbf{1 . 2 \%}$ |
| County Prosecutor | $\mathbf{1 . 9 \%}$ |
| City/State/County/Other | $7.3 \%$ |
| Federal Prosecutor | $\mathbf{0 . 1 \%}$ |


| Work Classification of Survey Respondents |  |
| :--- | :--- |
| Work Classification | \% Participation |
| Other Federal | $\mathbf{1 . 3 \%}$ |
| Management, Non-legal | $\mathbf{1 . 6 \%}$ |
| Not practicing law | $\mathbf{1 . 3 \%}$ |
| Retired | $\mathbf{0 . 9 \%}$ |
| Unemployed, seeking legal employment | $\mathbf{0 . 4 \%}$ |
| Unemployed, seeking non-legal employment | $\mathbf{0 . 0 \%}$ |
| Other/Not Listed | $\mathbf{1 . 0 \%}$ |


| Major Field of Practice |  |
| :---: | :---: |
| Field of Practice | \% Participation |
| General Practice | 2.7\% |
| Administrative Law | 0.2\% |
| Adoption | 0.1\% |
| Alternative Dispute Resolution (ADR) | 0.5\% |
| Appellate Practice | 1.4\% |
| Arbitration \& Mediation | 0.3\% |
| Attorney Discipline Defense | 0.0\% |
| Automobile | 0.6\% |
| Aviation \& Aerospace | 0.1\% |
| Bankruptcy | 2.1\% |
| Birth Injuries | 0.1\% |
| Business Law | 3.4\% |
| Carbon Monoxide Poisoning | 0.0\% |
| Civil Rights | 0.2\% |
| Class Actions | 0.2\% |
| Collections/Claim \& Delivery | 0.7\% |
| Commercial Law | 1.4\% |
| Condemnation | 0.2\% |
| Condominium Law | 0.1\% |
| Construction Law | 0.9\% |
| Consumer Law | 0.2\% |
| Contracts | 0.7\% |
| Copyrights | 0.1\% |
| Criminal Law | 2.7\% |
| Drunk Driving Defense | 0.2\% |
| Elder Law | 0.4\% |
| Employment Law | 1.9\% |
| Environmental Law | 0.7\% |
| Family Law | 5.0\% |
| Federal False Claims (Qui Tam) Actions | 0.0\% |
| Government | 0.2\% |
| Immigration \& Naturalization | 0.5\% |
| Insurance | 1.5\% |


| Major Field of Practice |  |
| :---: | :---: |
| Field of Practice | \% Participation |
| Insurance Coverage | 0.5\% |
| Intellectual Property | 0.7\% |
| Labor Law | 0.9\% |
| Landlord/Tenant | 0.4\% |
| Law Enforcement | 0.0\% |
| Legal Aid | 0.0\% |
| Legal Malpractice | 0.3\% |
| Lemon Law | 0.1\% |
| Litigation | 6.8\% |
| Medical Malpractice | 1.3\% |
| Municipal Law | 1.3\% |
| Native American Law | 0.0\% |
| Patents | 0.5\% |
| Personal Injury | 2.5\% |
| Police Misconduct | 0.1\% |
| Probate \& Estate | 4.7\% |
| Professional Liability | 0.1\% |
| Public Finance | 0.0\% |
| Real Estate | 2.4\% |
| Real Property | 1.0\% |
| Regulatory Law | 0.1\% |
| School Law | 0.2\% |
| Securities | 0.1\% |
| Social Security | 0.4\% |
| Stock Broker Misconduct | 0.0\% |
| Taxation | 0.9\% |
| Tax Problem Resolution | 0.0\% |
| Trademarks | 0.1\% |
| Traffic Law | 0.0\% |
| Wills | 0.8\% |
| Workers' Comp. (Defense) | 0.5\% |
| Workers' Comp. (Plaintiff) | 0.8\% |
| Other/Not Listed | 16.3\% |
| Non-Private Practice: Government Service | 11.3\% |
| Non-Private Practice: Other Legal Occupations | 11.2\% |
| Non-Private Practice: Other Non-Legal Occupation | 4.5\% |


| Main Location of Practice |  |
| :--- | :---: |
| Practice Location | \% Participation |
| Downtown Detroit | $\mathbf{9 . 1 \%}$ |
| Detroit (Other) | $\mathbf{4 . 3 \%}$ |
| Wayne County Area | $\mathbf{4 . 3 \%}$ |
| Macomb County (north) | $\mathbf{3 . 0 \%}$ |


| Main Location of Practice |  |
| :---: | :---: |
| Practice Location | \% Participation |
| Macomb County (south) | 1.8\% |
| Oakland County (north) | 8.3\% |
| Oakland County (south) | 21.6\% |
| Ann Arbor Area | 3.8\% |
| Battle Creek Area | 1.2\% |
| Bay City Area | 1.4\% |
| Benton Harbor Area | 1.4\% |
| Central Michigan Area | 1.3\% |
| Elkhart-Goshen Area | 0.1\% |
| Flint Area | 1.6\% |
| Genesee-Shiawassee County Area | 1.7\% |
| Grand Rapids Area | 5.7\% |
| Ingham County Area | 0.5\% |
| Jackson Area | 0.9\% |
| Kalamazoo Area | 2.8\% |
| Kent-Eaton-Ionia-Barry County Area | 1.8\% |
| Lansing Area | 9.3\% |
| Lapeer-St.Clair County Area | 1.3\% |
| Livingston County Area | 0.8\% |
| Marquette Area | 0.7\% |
| Muskegon-Ludington Area | 0.9\% |
| Northern Michigan | 2.4\% |
| Ottawa-Allegan County Area | 1.3\% |
| Saginaw Area | 1.2\% |
| Thumb Area | 0.4\% |
| Toledo Area | 0.6\% |
| Traverse City Area | 2.5\% |
| Upper Peninsula (east) | 0.4\% |
| Upper Peninsula (west) | 0.3\% |
| Washtenaw County Area | 1.2\% |

## Respondents by Firm Size

| Firm Size (No. of Attorneys) | \% Participation |
| :--- | :---: |
| 0 | $1.9 \%$ |
| 1 | $28.1 \%$ |
| 2 | $10.3 \%$ |
| 3 to 6 | $22.2 \%$ |
| 7 to 10 | $9.3 \%$ |
| 11 to 20 | $8.8 \%$ |
| 21 to 50 | $9.9 \%$ |
| 51 to 100 | $5.0 \%$ |
| More than 100 | $4.6 \%$ |

