

What Constitutes A Business Disaster?

► Any event that makes the continuation of normal functions impossible

- Severity of the disaster is a function of:
 - How long it remains impossible for the business to function normally
 - ► The severity of the impairment



Michigan extends 'stay home' order to April 30: What you need to know

Order imposes new rules for stores to reduce foot traffic

Disaster Avoidance

The ability to avoid an outage or provide a controlled and well understood ability to recover systems to normal operations





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Harsh Reality

According to the Institute for Business and Home Safety, an estimated 25% of businesses do not reopen following a major disaster.

According to FEMA, 40% of businesses do not reopen following a disaster and another 25% fail within one year.

The foregoing are based upon natural disasters (fire, flood, hurricane, tornado, etc.) – but is this any different?







Natural Disasters



2010-2019: A landmark decade of U.S. billion-dollar weather and climate disasters Author: Adam B. Smith

We just had five 1,000-year floods in less than a year. What's going on?



By Scott Weaver | y Follow Scott is a Senior Climate Scientist in our Washington office Published September 1, 2016 in Climate Science

Editor's note: This post was updated on Sept. 8, 2016, with results from a NOAA study on the Baton Rouge flood.

A 1,000-year flood is supposed to be extremely rare. Its chance of occurring in a given year: 0.1 percent.



'You can't fight this': California wildfires force evacuation in Sonoma county

At least 185,000 evacuated as firefighters battle el diablo winds Governor calls state emergency as 2 million left without power





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Power Failure

500,000 lose power as unrelenting Dorian marches into Canada

John Bacon USA TODAY

Published 2:03 p.m. ET Sep. 8, 2019 | Updated 4:24 p.m. ET Sep. 8, 2019

CLIMATE CHANGE AND A REALLY OLD GRID: WHY THE U.S. CAN EXPECT MORE POWER OUTAGES LIKE CALIFORNIA'S

BY BLAKE DODGE ON 10/9/19 AT 3:20 PM EDT

PG&E outages: Historic blackout under way, 1.3 million in Bay Area without power



J.D. Morris | Oct. 27, 2019 | Updated: Oct. 28, 2019 4:33 a.m.

Fire

Massive fire destroys Las Vegas office building, 100 firefighters involved













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Internet Failure At The Office





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Any of the foregoing events may necessitate that you be able to work remotely



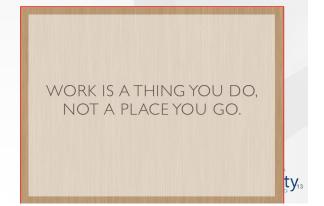
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Therefore, You Need...

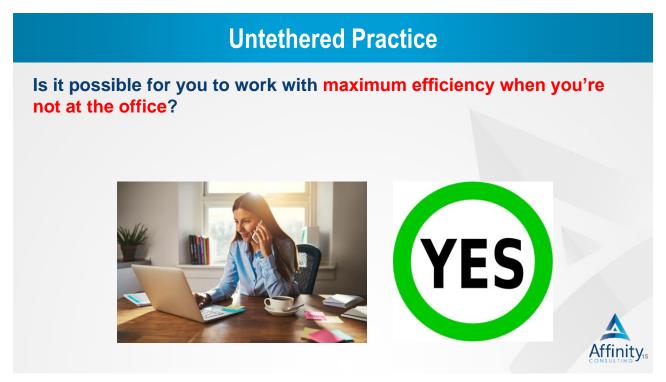
PRACTICE PORTABILITY

The ability to communicate, draft documents, work on your practice, and access all case information from anywhere









Untethered Practice

Is it possible to have lawyers or staff persons work for your firm who aren't physically present?







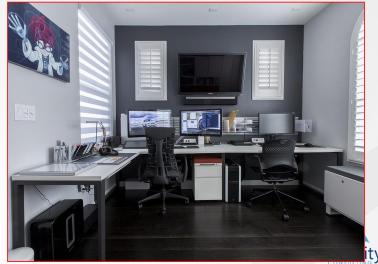
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Trend Toward Untethered Practice

Technological advances have created the ability to run a full-service law firm without a physical office.

The potential of a business disaster makes it a required capability.

Used to be a want, now it's a need.



Benefits of Untethered

You lessen the severity of being displaced and you reduce the amount of time before you can work normally again





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Benefits of Untethered

Lower Overhead: Cost of physical space is often 2nd biggest expense.





Benefits of Untethered

Better Life/Work Balance: Easier to deal with personal and family needs; people are more comfortable and more relaxed.



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Benefits of Untethered

Solitude When Needed: When one is under pressure and needs uninterrupted time to get something done, the office is often the last place they want to be





Benefits of Untethered

Get The Best Employees: They don't necessarily live close to your office





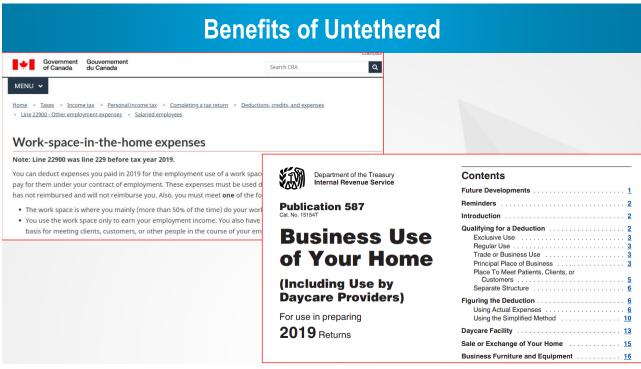
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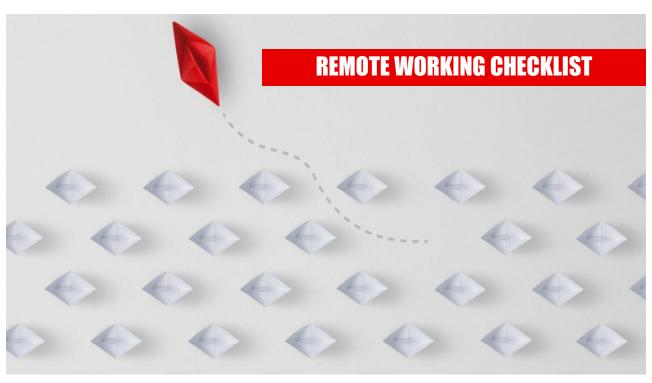
Benefits of Untethered

Stay At Home Parents: Can make fantastic part time employees







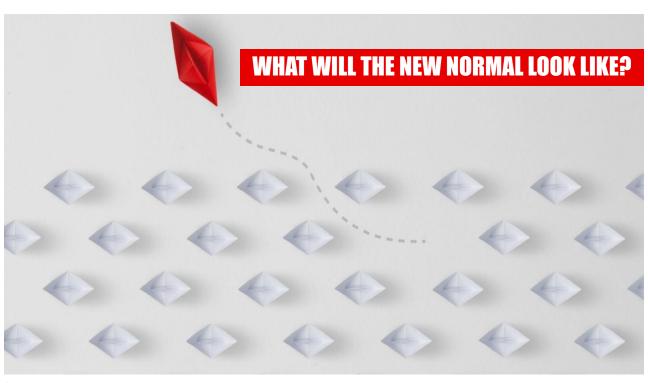


Remote Work Checklist

- ► Electronic filing system and remote access to the files not reliant upon paper files
- **▶** Mobile hardware
- ► Other required hardware to work remotely
- Mobile communications
- ▶ Billing & accounting with remote access
- ► Centralized, sharable client database case management system
- ► Get documents signed remotely
- ► Security and protecting client data when working remotely
- **▶** Home workspace



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Who led the digital transformation of your law office?

- Managing Partner/General Counsel
- O Office Administrator
- O CFO
- O IT Director/Outside IT Company
- X COVID-19

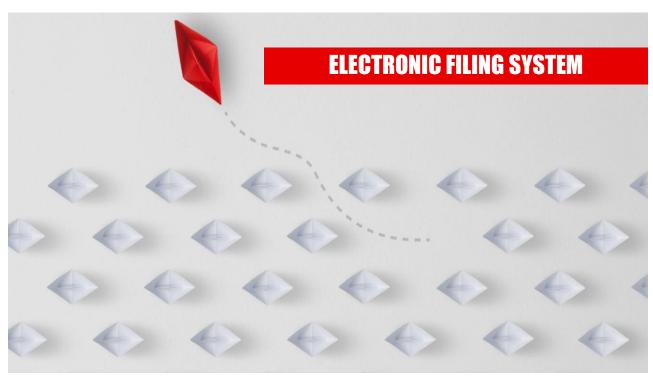


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A Couple of Predictions

- ▶ Practice portability won't be a luxury, it will be a requirement
- ► Internet reliance will grow so it makes sense to have a backup
- ► Law offices will have a more geographically diverse workforce
- ► Web meetings instead of in-person meetings
- ► Lawyers less familiar with technology will be required to learn it <u>x</u> https://www.michbar.org/pmrc/technology-competency
- ► What are you going to do differently? Please email me at bhenley@affinityconsulting.com with your thoughts







Because it's still a problem



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What's Realistic?

Eliminate all paper? Probably not



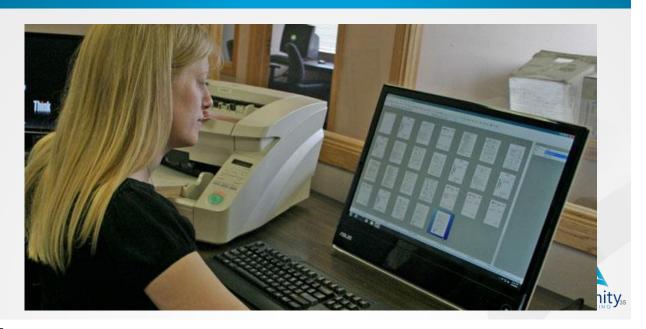


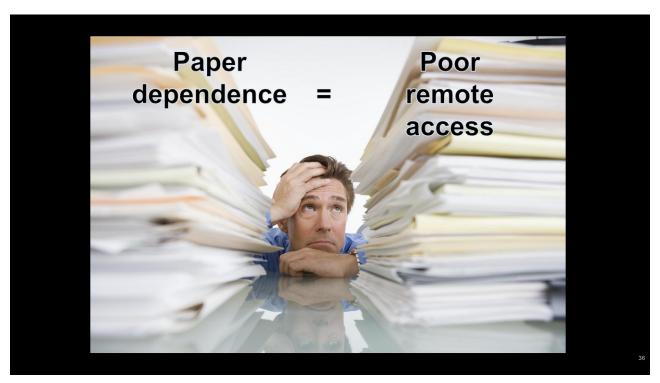
Reduce paper?
Absolutely

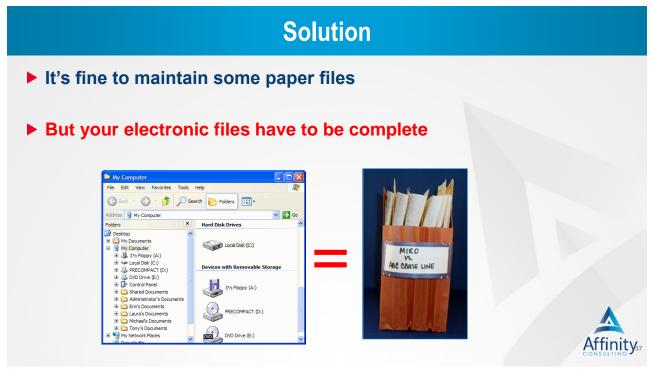




It's All About The Process







Two Basic Methods You Can Use

1. Plain folders + search utility

2. Document management system (DMS)



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Paper Reduction Roadmap

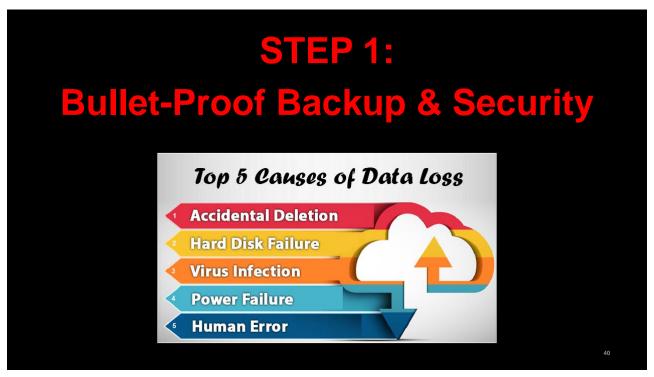
- 1. Backup systems & security (everyone has confidence in)
- 2. Hardware
 - A. Desktop Scanners
 - B. Dual monitors that rotate
 - C. Tablets/ultrabooks/laptops
- 3. Searchable PDFs
- Search Program or Document Management System ("DMS")
- 5. If No DMS
 - A. One folder per matter
 - B. Consistent file naming convention
- 6. Digitize all incoming documents
- Email must be stored outside your email program
- 8. Collaborative Technology
- 9. Write It Down & Provide Training





ShareFile





Backup & Security

- ► Redundancy critical
- ► Backup rules
 - No excuses
 - Unattended is best
 - Backup everything
 - ► Check the backup log
 - Off-site storage
 - No incremental backups
 - Run test restores
 - Have secondary method.







What We Normally See



Decentralized Printing

Centralized Scanning



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What We Recommend

Decentralized Scanning



Centralized Printing





Scanners Key features for desktop scanners ► We prefer sheet fed v flat bed Document feeder Quiet **▶** USB connection ▶ Black & white or color, legal or letter & fast



- You don't need a copier if you have printers and scanners
- You can save a lot of money if you ditch the copier



Example from Client

Situation:

- ▶ 3 copiers and maintenance on 20 personal printers \$39,024.36/year
- ▶ Copiers never work, everyone hates them, they jam and eat documents
- No desktop scanners if you want to scan, you have to use the copiers everyone hates

▶ Solution:

- ► Eliminate 18 personal printers & 2 copiers (keep 1)
- Buy 2 HP LaserJet M608X printers (65 ppm) + stapler/stacker/collator + 2,100 sheet paper drawer
- Buy 8 ScanSnap iX1500 scanners (30/60 ppm) & 1 fi-7300NX scanner (60/120 ppm)



Example from Client

3 year cost to keep 3 copiers & 20 personal printers

\$117,073

3 year cost for 9 scanners, 2 new printers, 1 copier

\$44,662

Cost savings over 3 years

\$72,411

* They'll also save approximately \$1,683/year on toner



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Recommended Flatbed Scanners

Xerox Duplex Combo Flatbed Scanner (25/50 ppm - \$224)



Fujitsu fi-7280 (80/160 ppm - \$1,835)





Recommended Sheetfed Scanners

► Fujitsu ScanSnap iX1500 (30/60 ppm -\$420)



► Brother ImageCenter ADS-2800W (40/80 ppm – \$400)





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► Canon DR-C225W II (25/50 ppm – \$412)

Recommended Sheetfed Scanners

Fujitsu fi-7160 (60/120 ppm - \$831)



► Fujitsu fi-7300NX (network scanner 60/120 ppm - \$1,070)







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► Fujitsu ScanSnap S1300i (8/16 ppm - \$248)

Fujitsu ScanSnap iX100 (really slow - \$190)







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Buy Monitors That Rotate

Easily read documents on screen







If Current Monitors Don't Rotate, Get a VESA Stand

Do a web search for VESA monitor stand





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Dual Monitors Highly Recommended

\$1,000 + for a single 49" monitor **x** \$280 - \$300 for dual 27" monitors **x**





Affinity₅





Scanning Software

- Digital documents must be PDFs
- ▶ Portable Document Format is a file format that captures all elements of a printed document as an electronic image that you can view, navigate, print, or forward to someone else.



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Types of PDFs

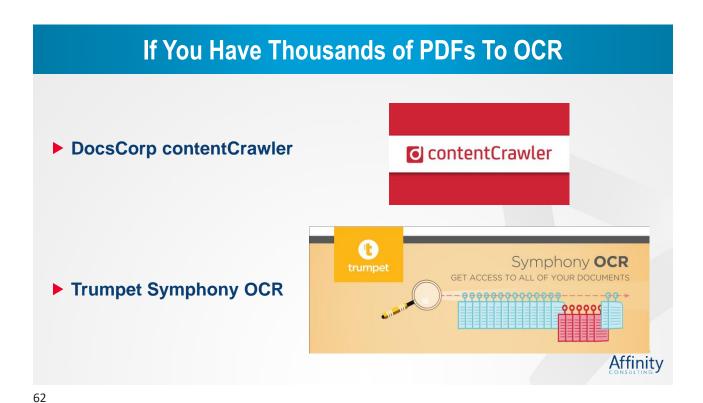
Image only PDFs x

- ► Just an image of original
- Cannot be searched for words contained inside
- ► Default type of PDF from <u>scanners</u>

Searchable PDFs (what you want) x

- ► Layer of searchable text behind image
- Searchable
- Indispensable





Scanner Settings ▶ <u>Dots Per Inch (DPI)</u> Image quality: Normal (Color/Gray: 150 dpi, B&W: 300 dpi) Resolution ► ↑ = Higher Quality Better (Color/Gray: 200 dpi, B&W: 400 dpi) Best (Color/Gray: 300 dpi, B&W: 600 dpi) ► ↑ = Large Files Excellent Color/Gray: 600 dpi, B&W: 1200 dpi) **▶** Color Mode B&W Color mode: Auto Color Detection Black & white Color Gray Grayscale Color high compression **▶** Color

Dots Per Inch Sample 3 Page Scanned PDF x Size Name 🔁 B&W 300 dpi.pdf 195 KB 🔁 B&W 400 dpi.pdf 264 KB 🔁 B&W 600 dpi.pdf 398 KB 796 KB 🔁 Color 150 dpi.pdf 🔁 Color 200 dpi.pdf 1,201 KB 🖺 Color 300 dpi.pdf 2,039 KB 🔁 Color 600 dpi.pdf 5,029 KB 🔁 Gray Scale 150 dpi.pdf 784 KB 1,167 KB Gray Scale 200 dpi.pdf 🏂 Gray Scale 300 dpi.pdf 1,909 KB 🔁 Gray Scale 600 dpi.pdf 4,485 KB

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- ► Copernic Desktop Search Professional \$56/yr x
- ► X1 Search \$67/yr
- ► dtSearch \$199
- ► Windows Vista/7/8/10 Instant Search
- Filehand





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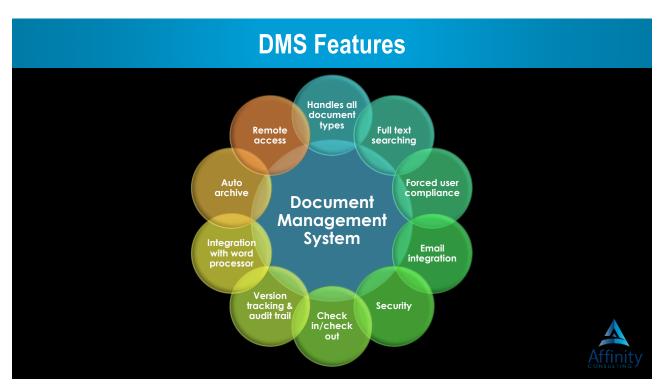
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Mac Search Software

- ► Spotlight Search (Mac OSX)
- ► EasyFind: Free
- ► HoudahSpot: \$30

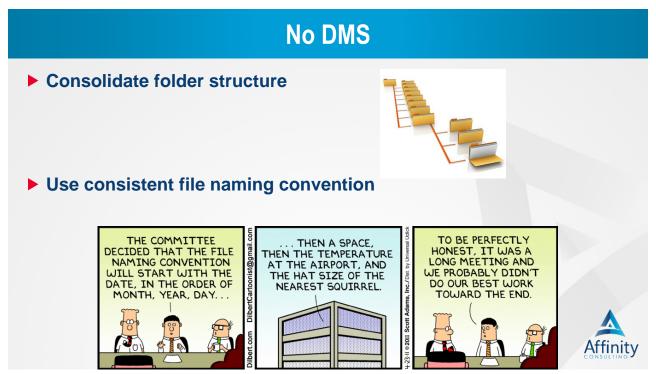










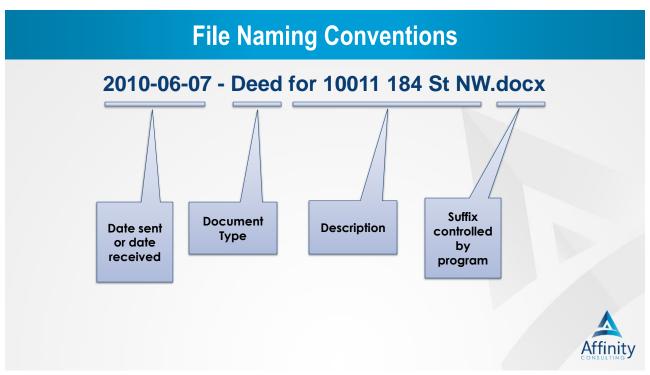


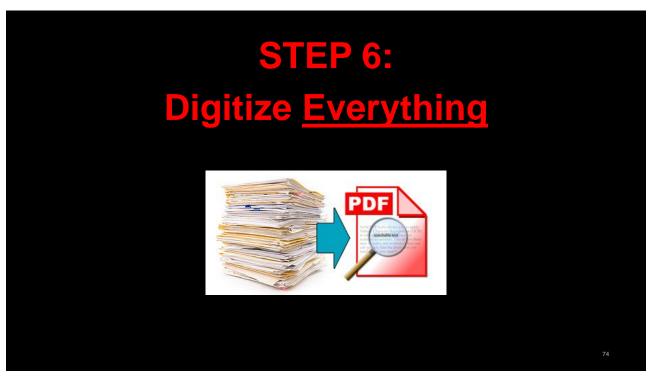
File Naming Conventions

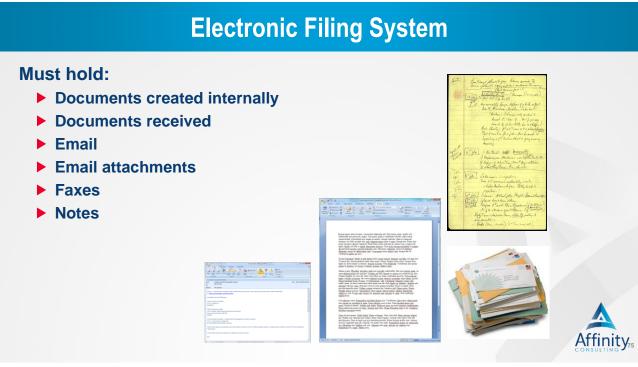
- ► Not Recommended:
 - ▶ wjcpc01.dep
 - **▶** Joesmithltr.docx
- ► Recommended:
 - ▶ 2004-10-30 Jake Robbins Perjury Case Deposition 01.docx
 - ▶ 2010-06-07 Deed for 10011 184 St NW.docx



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Digitize Mail & Faxes

- ► Consider Internet fax service
 - www.ringcentral.com
 - www.myfax.com
 - www.efax.com
 - www.greenfax.com
 - www.onebox.com
 - www.faxzero.com
- ► Don't scan everything
- Distribute mail and let users scan





Store Email Outside of Email App

STOP PRINTING email



Save as MSG or PDF files – or store them in a document management system



▶ If you use Outlook

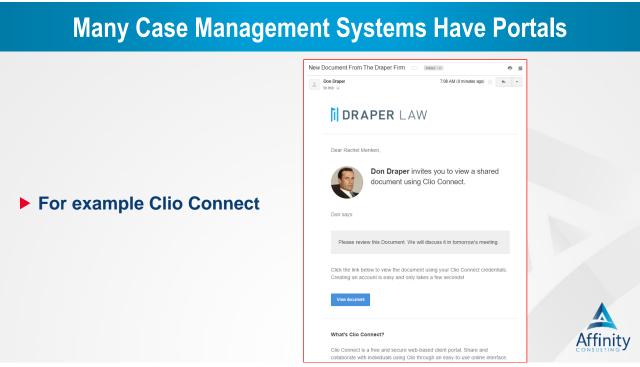
- ► Then you need one of these
 - ► Adobe Acrobat
 - Nuance Power PDF Advanced
 - ► Foxit PhantomPDF Business
 - ► Nitro Pro



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Training

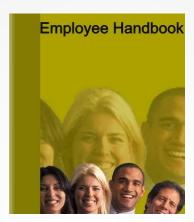
- Include all staff even those who don't think they'll scan (they'll change their minds)
- ► Most important step
- ► Breaks down resistance





Develop Protocols

- ► Write down how you do it
- Should be part of your employee manual





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Now that you have an electronic filing system,

RELY ON IT!



Incredibly Inexpensive Storage

- ▶ 1 page of a PDF document = roughly 30 kilobytes
- ▶ 1 gigabyte = 1,073,741,824 bytes or 35,791 pages of text
- ▶ 1 bankers box holds about 2,500 pages
- ▶ 1 gigabyte can store 14.3 banker's boxes of documents (so let's round down to 14)
- ▶ 3 TB USB external hard drive = \$90
- ► Therefore, a single drive could hold 42,000 bankers boxes of documents at a cost of \$0.0021 per box.

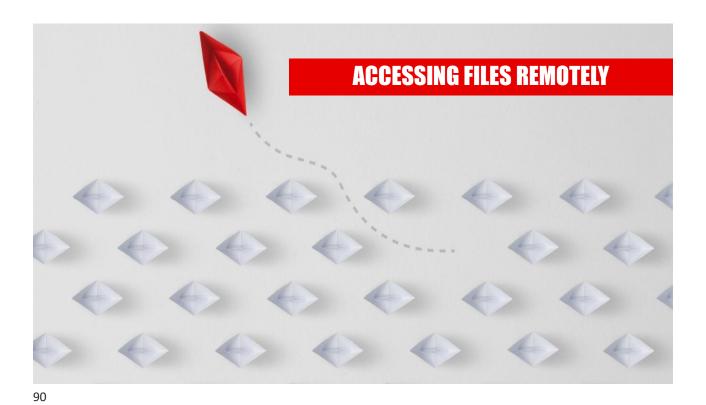


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Problems Solved

- Remote access
- Electronic files always in the same place
- Lower operating costs
- ► Electronic files are easily searchable
- ► Easy to share & collaborate
- ► Easily transportable
- Instant data access
- Easy updating
- ► No storage costs.





Sync files to laptop

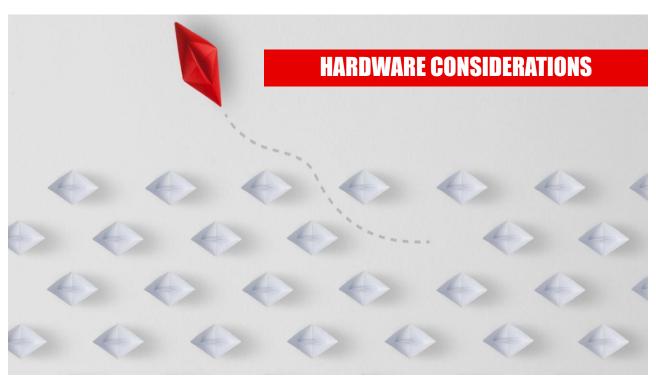
Dropbox ShareFile

► Cloud sharing or access SSharePoint

SharePoint

Connect to office server or PC

Connect to office server or PC





You Want An Ultrabook Configuration

- ▶ Resume from hibernation < 3 seconds
- ► Battery life > 6 hours of video
- ► USB 3.0, USB-C or Thunderbolt ports
- < 0.83" thick</p>
- < 3 lbs.</p>
- Powerful
- ► Touch
- Antivirus
- ► Anti-theft
- Hardware security



For example:

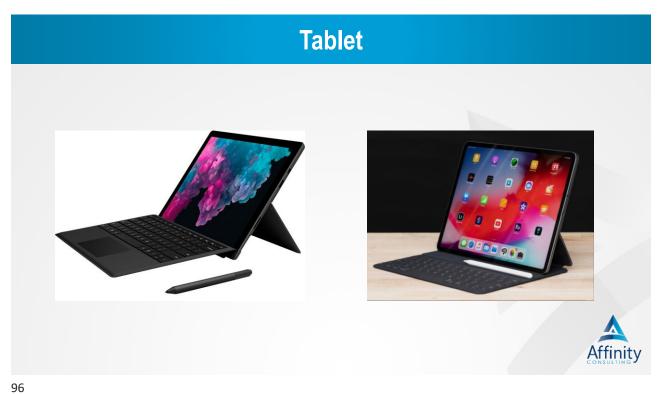
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2 in 1 Convertible

Hybrid tablet/laptop









You Can't Assume Everyone Has A Home PC

- If everyone in your office has a desktop, they may not be able to work at home
- ► This is not very portable!
- Might be time to consider laptops for everyone



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Laptop Configuration Recommendation

- ▶ 13.3", 14" or 15.6" touch screen smaller = lighter laptop
- ▶ 16 GB of RAM (32 OK, 8 not OK)
- ▶ 500 GB or 1,000 GB (1 TB) solid state hard drive
- Backlit keyboard
- ▶ Biometric/fingerprint reader built in
- ▶ Windows 10 Pro (not Home) or Mac OSX
- 3 year, next business day, on-site warranty + accidental damage protection
- ▶ Intel i5 or i7 processor 8th, 9th, or 10th gen

Deciphering Intel Processors

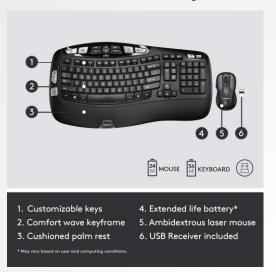
- ▶ i3 i5 i7 i9: speed/power increments
- ▶ Generation: current is 10th how to tell
 - ► Intel Core i7-10710U 10th gen
 - ► Intel Core i7-9750H 9th gen
- **▶** Power Consumption:
 - ▶ Intel Core i7-9750H High performance graphics, uses more juice
 - ► Intel Core i7-10710 Ultra low power consumption (most are here)
 - ▶ Intel Core i7-10310¥ Extremely low power consumption (uncommon)
- ► For a full explanation, see https://intel.ly/2JgoHoQ



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Keyboard/Mouse Combo for Dock

External keyboard/mouse combo MK550 or MK710







Best Travel Mice

► Logitech MX Master - \$60



► Logitech Anywhere Mouse MX - \$35





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On Premises File Servers

Got one of these in your office?



- ► Question whether you not it
- ► They're very expensive to maintain
- ► Remote access is typically poor



It's 2020 - Do You Still Need A Server?

▶ The benefits of a server:

Can you get all of those things without a server?

Yes

So don't get scared into buying one by an IT company – get a second opinion

- **▶** Centralized file storage
- ► Centralized database storage
- Reliability
- Security
- ► Remote access
- Centralized backup
- ▶ High performance



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Unless you're doing pretty basic stuff, an iPad probably won't cut it



However, the tradeoff between a 2-in-1 PC and a tablet is negligible





Portable Printers

- ► HP OfficeJet 200
- ► HP OfficeJet 250 All-in-One (print, copy, scan)
- ► Canon Pixma iP110v



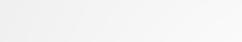




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Portable Scanners

► Fujitsu ScanSnap S1300i



► Fujitsu ScanSnap iX100

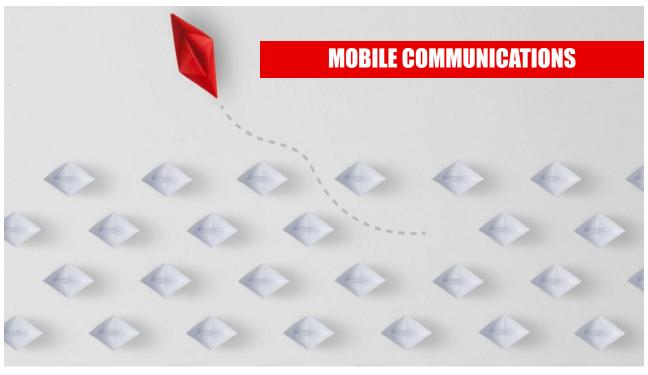












► Cell phones aren't the best option



► Hosted Voice Over Internet Protocol (VoIP) is a GREAT option

Laptop

(office)
Plantronics
Savi Office W730

(mobile)
Plantronics
Voyager-5200







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You Must Have A Web Meeting Service

▶ GoToMeeting

GoToMeeting®

► WebEx MeetMeNow



- ► Adobe Connect
- Adobe Connect
- Microsoft Teams
- Microsoft Teams

▶ Join.Me



Zoom

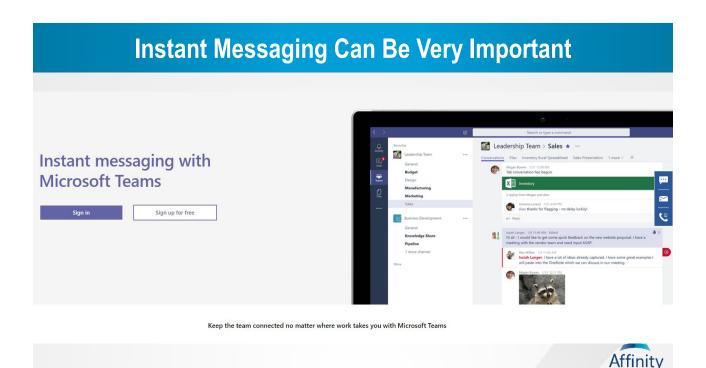
https://www.affinityconsulting.com/comparewebmeetings/





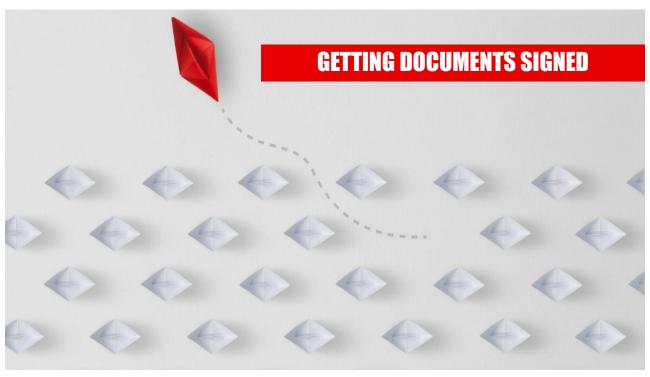
Conference bundle -

list \$1,300











MI Executive Order No 2020-41

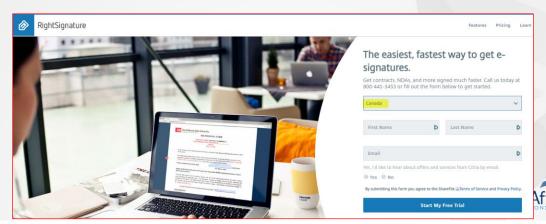
- Download the order here: https://tinyurl.com/vbglkah
- Encourages electronic signatures & relaxes compliance with:
 - ► Uniform Electronic Transactions Act ("UETA")
 - Uniform Real Property Electronic Recording Act ("URPERA")
 - ▶ Michigan Law on Notarial Acts, 2003 PA 238
- Explains process for any MI notary to render service using "two-way real-time audiovisual technology."



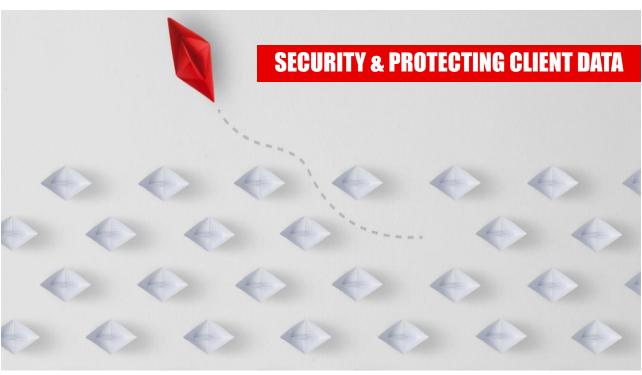
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Digital Signatures

- DocuSign: www.docusign.com
- ► RightSignature: (our favorite) www.rightsignature.com x







Michigan Rule 1.6 Confidentiality of Information

[COMMENT added 1/1/2020]

When transmitting a communication that contains confidential and/or privileged information relating to the representation of a client, the lawyer should take reasonable measures and act competently so that the confidential and/or privileged client information will not be revealed to unintended third parties.



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Your Security Portfolio

- ► Laptop, tablet & phone encryption
 - Windows 10 Pro Bitlocker
 - Mac FileVault







► Email encryption – for example rmail.com



- ► Home router encryption WPA2 or WPA3 (not ok to use WEP) & change your default admin password
- ► VPN service for example NordVPN





You Need A Password Manager

- ► Part of your estate plan makes it sharable
- Way too many passwords and logons to keep track of
- ► They generate strong passwords
- ► You're using the same password for many logons
- ▶ Holds credit cards
- ► Holds any kind of personal info





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Options

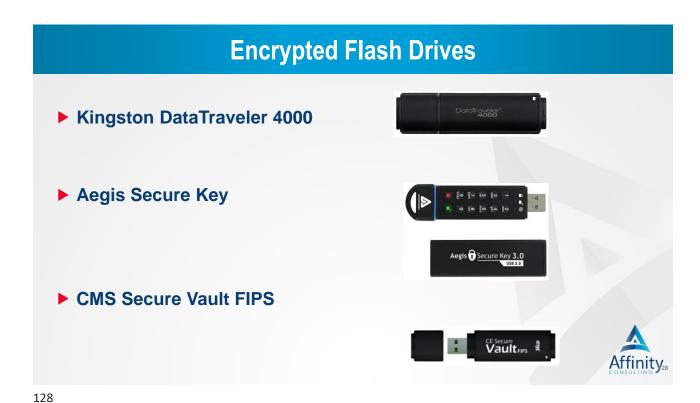
- Dashlane
- LastPass
- Sticky Password
- ▶ LogMeOnce
- ▶ 1Password
- **▶** TrueKey
- **▶** RoboForm
- Keeper Desktop











Encrypted External Drives

Lenovo ThinkPad USB 3.0 Secure Hard Drive

Aegis Padlock

iStorage 3 TB encrypted hard drive

Enable Two Factor Authentication (2FA)

Requires 2 authentication factors to verify identity

- Knowledge factors something you know
- ▶ Possession factors ID card, security token or smartphone
- ▶ Inherence factors biometrics







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Required Policies

- ▶ Internet use
- Social media
- Document retention
- Secure password 12 characters, mixed case, at least 1 number & 1 symbol
- ► Disaster recovery plan
- ▶ Mobile security



If Using Home Devices

- ► Make sure antivirus up to date
- Operating system updates have been installed
- ▶ Other family members should not have access
- ► Make sure WiFi is secure



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Mobile Backup For Your Laptop

- Carbonite CARBONITE
- **▶** CrashPlan
- ► SOS Online Backup
- ▶ iDrive | Drive ®
- BackBlaze









Backup on a Budget

► Carbonite Personal Plus \$72/PC/yr – unlimited storage



► WD 3TB My Book Desktop External Hard Drive - \$89



► Acronis True Image 2020 - \$35





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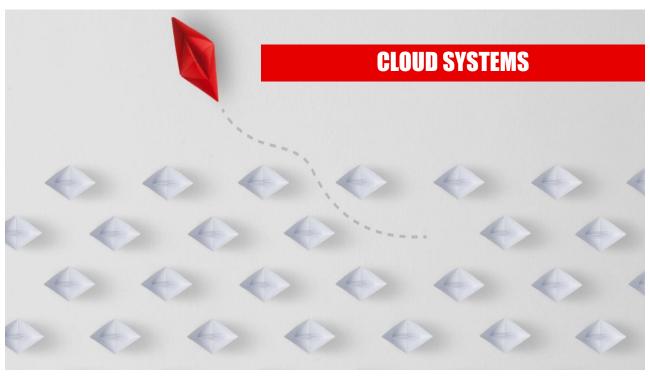
Security & Accessories

3M Computer Privacy Screens











If You've Resisted, It's Time To Embrace The Cloud

Software as a Service (SaaS)



Infrastructure as a Service (laaS) aka "hosted servers"





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Cloud Examples

- ► Email
- ► Dropbox/Box/OneDrive/Google Drive
- ▶ ShareFile
- QuickBooks Online or Xero
- Web-based case management
- Web-based accounting
- Office 365 or G Suite
- Carbonite or Mozy online backup
- Hosted servers
- ► Electronic case filing





Consider Cloud Case Management & Accounting

Cocion Cloo

Cion Cloo

Cocion Cloo

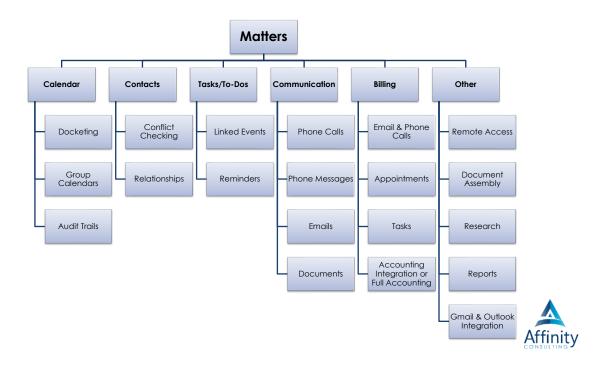
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Case Management Software ... and organizes it all by matter Matters Contacts Tasks Calendar Time Entries Communication It works the way you work, it thinks the way you think. Then, it brings in many other elements to help manage your practice...

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Protect Your Firm

If a lawyer leaves, can you...

- Produce his/her case list?
- ▶ Re-create a case history?
- Find all email related to a case?
- Find all documents related to a case?
- Determine status of a case?

If not, you have a problem





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Protect Your Firm

If something happens to you, can others...

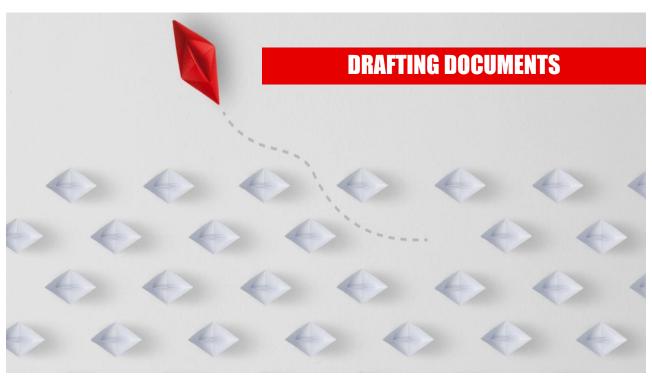
- ► Produce your case list?
- ► Re-create a case history?
- ► Find all email related to a case?
- Find all documents related to a case?
- Determine status of a case?

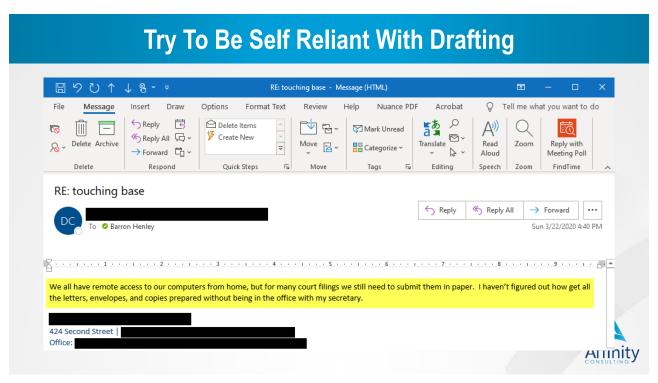
If not, you have a problem





If You Have Office 365, Then Use More Of It Bookings
Online appointment scheduling fo. Calendar Schedule and share meeting and e... Delve
Get personal insights and relevant... Dynamics 365 reak down the silos between you... Discover and connect to data, mo.. OneDrive
Store, access, and share your files i. MyAnalytics Forms
Create surveys, quizzes, and polls A simple and secure mobile chat a. Create better work habits with insi. Power Apps Organize your contact info for all ... Build mobile and web apps with th... Power BI PowerPoint Create actionable, dynamic, and e... Design professional presentations. Share videos of classes, meetings, ... Teams
The customizable, chat-based tea Create and manage tasks in Outlo... Manage, prioritize, and complete t. Yammer Bring out your best writing. Connect with coworkers and class.





Templates Are Critical

[MUTUAL] CONFIDENTIALITY AND NON-DISCLOSURE AGREEMENT

Opening Commentary: If the agreement is one way, then we define the Discloser and Recipient in the opening paragraph. If the agreement is mutual, then we do not need to define or abbreviate our party names, because they will only be specified four times – in the opening, in the notice section, in the signature, and in the joinder.

This [mutual] confidentiality and non-disclosure agreement is dated [Month Day, Year,] and is between [______, identify type of entity] [Delete if Mutual ("Discloser")], and [_______, identify type of entity] [Delete if Mutual ("Recipient")].

Background Commentary: The idea here is that if we have a mutual agreement, we are going to establish a setup where either party could be a discloser or a recipient depending on who discloses the information and who receives the information. If it is a one way agreement then we define discloser and recipient in the opening.

The parties wish to explore a business opportunity of mutual interest involving [describe what is going on: sale of business, product development, consulting arrangement, joint venture, etc.] ("Business Opportunity"). [USE THIS LANGUAGE FOR A ONE-WAY AGREEMENT: In connection with the Business Opportunity, Discloser may disclose to Recipient, and Recipient may have access to, certain information that Discloser desires Recipient to treat as confidential. Recipient agrees to the terms herein in order to induce Discloser to disclose the information.] [USE THIS LANGUAGE FOR A MUTUAL AGREEMENT: In connection with the Business Opportunity, each party may disclose to the other, and each party may have access to, certain information that the party disclosing ("Discloser") desires the receiving party ("Recipient") to treat as confidential. Each of the parties may be considered a Discloser in one instance and a Recipient in another instance, based upon which party is provided or obtaining information. The parties are entering into this agreement in order to induce one another to disclose confidential information to enable them to explore the Business Opportunity.]





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Word Processor Automation

CONFIDENTIAL RETIREMENT AGREEMENT AND GENERAL RELEASE

This confidential retirement retirement and general release is between the University of Higher Education and transition

University and 1 resignation separation at to conclude their employer-employee relationship in an amicable manner and agree as follows:

- 1. Retirement date. Mr. voluntarily retires from his position as effective ("retirement date"). Mr. shall continue to perform his duties as a faculty member in good faith until . After his retirement date, neither party has any obligation to the other, except as described below.
- 2. <u>Payment in exchange for promises</u>. University shall provide the following compensation and benefits to Mr. (all of which may not otherwise be due to him) in exchange for his promises and subject to the conditions in this agreement.
- 3. No other payments due. Mr. confirms that no other payments are due and owing to him.



Document Assembly Software Could Save The Day

- Works with Microsoft Word
- ► You use your documents
- Answer questions
- Software does the heavy lifting



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Document Assembly Software Options

Players:

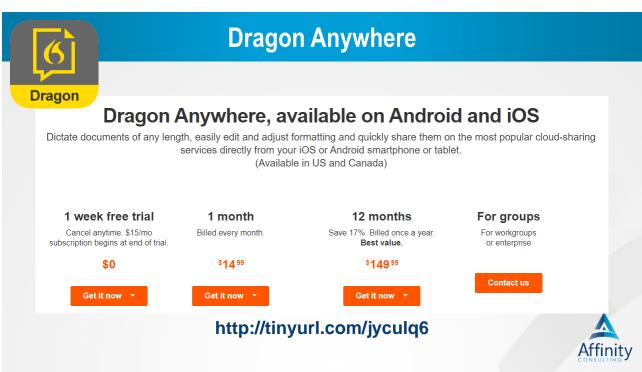
- ► HotDocs www.hotdocs.com
- ► Contract Express www.contractexpress.com
- ► XpressDox www.xpressdox.com
- ► TheFormTool www.theformtool.com
- ► Rapidocs www.rapidocs.com
- ► Pathagoras www.pathagoras.com
- ► ActiveDocs www.activedocs.com
- Smokeball www.smokeball.com



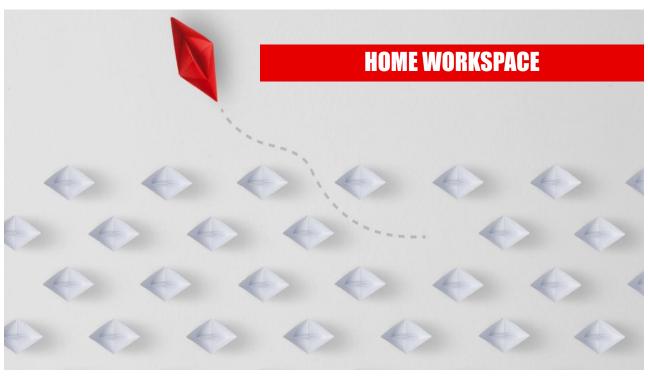




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Short List

- ▶ Paper & electronic files must be secure
- ► It's worth getting another docking station, monitors, keyboard & mouse for home
- ► If you're used to dual/triple monitors at the office, you'll need them for home
- ▶ Might be time to upgrade your internet access at home



